

#### IDFCFIRSTBANK/SD/217/2021-22

October 30, 2021

The Manager - Listing Department

**National Stock Exchange of India Limited** 

Exchange Plaza, Plot No. C - 1, G - Block

Bandra-Kurla Complex, Bandra (East)

Mumbai 400 051

Tel No.: 022 – 2659 8237/ 38

**NSE - Symbol: IDFCFIRSTB** 

The Manager - Listing Department

**BSE Limited** 

Phiroze Jeejeebhoy Towers

Dalal Street, Fort

Mumbai 400 001

Tel No.: 022 – 2272 2039/37/3121

BSE - Scrip Code: 539437

Sub.: Press Release & Investor Presentation – Unaudited Standalone and Consolidated Financial Results of IDFC FIRST Bank Limited ("Bank") for the quarter and half year ended September 30, 2021.

Dear Sir / Madam,

Further to our intimation made earlier with regard to the Unaudited Standalone and Consolidated Financial Results of the Bank for the quarter (Q2) and half year ended September 30, 2021, we enclose herewith, the Press Release and Investor Presentation in connection with the aforesaid Financial Results.

The above information is also being hosted on the Bank's website at <a href="www.idfcfirstbank.com">www.idfcfirstbank.com</a>, in terms of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

Please take the above on record and acknowledge receipt of the same.

Thanking you,

Yours faithfully,

For IDFC FIRST Bank Limited

Satish Gaikwad

**Head – Legal & Company Secretary** 

Encl.: As above



#### IDFC FIRST Bank Q2 FY22 results:

#### Profit After Tax increased by 50% YOY at Rs. 152 Crore in Q2-FY22

#### Mumbai, October 30, 2021:

#### Financial results at a glance

The Board of Directors of IDFC FIRST Bank, in its meeting held today, approved the unaudited financial results for the quarter and the half year ended September 30, 2021.

#### **Summary of Results**

- Net Profit grew by 50% YoY basis to reach Rs. 152 crore in Q2-FY22
- Profit Before Tax grew by 72% YOY to reach Rs. 218 crore in Q2-FY22
- NII grew by 27% on a YoY basis to reach Rs. 2,272 crore in Q2-FY22
  - o NIM%: Increased to 5.76% in Q2-FY22 as compared to 4.91% in Q2-FY21
- Bank's core operating income (net of interest expense and excluding trading gains) grew by 41% YOY to Rs. 2,930 crore in Q2-FY22
- PPOP (excluding Treasury Gains) grew by 23% YOY to reach Rs. 571 crore
- CASA balance: Grew by 53% YoY basis to reach Rs. 46,269 crore.
  - o **CASA ratio**: 51.28% as of Sep 30, 2021, as compared to 40.37% as of Sep 30, 2020.
- Customer Deposits: grew by 21% YoY to reach Rs. 83,889 crore
- Funded Assets: grew by 10% YoY to reach Rs. 1,17,270 crore
  - Retail Loan Assets: grew by 30% YoY to reach Rs. 78,048 crore, primarily driven by growth in Home Loans which grew by 46% YOY
- Asset quality at Bank Level: GNPA and NNPA at 4.27% and 2.09% respectively. GNPA and NNPA reduced sequentially by 35 bps and 23 bps respectively
  - o Retail Asset Quality: GNPA and NNPA at 3.45% and 1.66% respectively
  - Collection Efficiency: Early bucket collection efficiency surpassed Pre-COVID levels for both urban and rural retail loans
- Capital Adequacy Ratio: Strong at 15.60% with CET-1 Ratio at 14.85%
- Average Liquidity Coverage Ratio (LCR): Strong at 174% for Q2-FY22.

#### <u>DETAILED NOTE ON BUSINESS & FINANCIAL PERFORMANCE OF THE BANK</u>

#### **Earnings**

- **Net Interest Income (NII)**: Net Interest Income (NII) grew by 27% YOY to Rs. 2,272 crore in Q2 FY22, up from Rs. 1,784 crore in Q2 FY21.
- **Net Interest Margin (NIM%):** Net Interest Margin (quarterly annualized) of the Bank improved to 5.76% for Q2-FY22 from 4.91% in Q2-FY21 and 5.51% in Q1-FY22. The NIM expansion was primarily driven by the gradual improvement in the cost of funds, mainly the cost of deposits.
- Bank's core operating income (net of interest expense and excluding trading gains) increased by 41% YOY to Rs. 2,930 crore in Q2-FY22 from Rs. 2,075 crore in Q2-FY21 aided by strong NII and Fee Income growth. Fee Income growth was contributed primarily by the fees related to retail loans, transaction fees, distribution and wealth management fees.
- Operating Expense grew 47% YOY at Rs. 2,359 crore for Q2-FY22 as compared to Rs. 1,610 crore for Q2-FY21. During Q2 FY21, there was COVID lockdown and economy was stalled and on the other hand, during Q2 FY22, economy has normalized. Hence, there have been increase in expenses on loan origination. Similarly, collection is in full swing resulting in higher collection expenses. Thus, resumption of business activity and investment has resulted in increased expenses compared in Q2 FY22 as compared to Q2 FY21.
- Pre-Provisioning Operating Profit (excluding the trading gains) grew by 23% YOY basis to
   Rs. 571 crore, for the quarter Q2-FY22 from Rs. 465 crore in Q2-FY21.
- Provisions were at Rs. 475 crore in Q2-FY22 as compared to Rs. 674 crore in Q2-FY21. The Bank utilized Rs. 560 crore of COVID provision in Q2-FY22 and carrying forward Rs. 165 crore of provision for future. The Bank expects the net credit loss for the retail loan segment to normalize from here on assuming there is no further disruption in the economy due to a new wave of COVID-19.
  - The Bank maintains its guidance of 2.50% credit loss as % of total funded assets for the full year FY22. The Bank has already taken provisions of Rs. 2,347 crore in H1-



FY22 and hence the provisions for H2-FY22 are likely to be significantly lower than the provisions in H1-FY22. This excludes the impact of one well-known telecom account if any.

• **Profitability:** The net profit for Q2-FY22 grew by 50% to Rs. 152 crore from Rs. 101 crore in Q2 FY21, driven by growth in core operating income and lower net credit losses. The profit before tax grew by 72% to Rs. 218 crore in Q2-FY22 from Rs. 126 crore in Q2-FY21.

We would like to further point out the following drivers of profitability going forward.

- Legacy High Cost Borrowings to run off: The Bank is carrying Rs. 27,667 crore of legacy high cost borrowings which is currently dragging the P&L by around Rs. 250 crore every quarter. These liabilities have residual average maturity of 2.25 years. As these legacy borrowings mature and are replaced by incremental low cost deposits and borrowings, this drag will gradually diminish and will add back to the core earnings.
- Loss on Retail Liabilities: Since the Bank is new, and was a DFI with a large loan book at merger, and since our CASA % was very low, the Bank had to initially invest in setting up branches, ATMs, manpower and technology, most of which have been undertaken in the last two years. Since merger in Dec-18, the Bank has opened 393 branches and have installed 608 ATMs apart from investing in necessary digital capabilities. The Bank is currently incurring losses every quarter from the Retail Liabilities business segment to the tune of about Rs. 325 crores per quarter. As the Bank scales up its retail liability businesses and utilize on the cross-sell potential going forward, the retail liabilities would reduce these losses in this business.
- o Investment in setting up the Credit Cards business: The Credit Cards business had highly successful launch. Our cards are highly successful because they are extremely customer friendly, have no joining or annual fees, low interest rates, no hidden charges, informing the customer in advance if they are nearing utilization limit, easy rewards redemption processes, and many other such unique and customer friendly features. Credit Card business usually has high setup and technology costs because of complicated nature of building the credit cards businesses. Profitability is achieved when the outstanding book achieves the required scale, and when interest and fees exceed cost of business. The Bank has

- already issued more than 400,000 credit cards since launch in January 2021. Our business is directly originated and we have yet not had to engage DSAs for our business. We expect this business to break even in due course. Loss from this business at this stage is around Rs. 75 Cr. per quarter at this stage.
- We believe that all the above three items mentioned above which are currently yielding negative returns will get addressed in due course. The management feels that if we will get to mid-teens ROE as these three items are addressed, hence the profitability, ROA and ROE will naturally get address in due course as these events of retiring high cost of debt and building scale plays out.
- Finally, we have excess liquidity and have LCR of 174% against the regulatory requirement of 100%. This is a negative drag to the P&L and the Bank would work forward to reducing the excess liquidity so as to reduce the drag on the P&L in the upcoming quarters.

#### Liabilities

#### The Bank continues to have a strong liability and deposits franchise

- CASA Deposits posted strong growth, rising 53% YoY to Rs. 46,269 crore as on September 30, 2021, as compared to Rs. 30,181 crore as on September 30, 2020. The Bank had reduced peak saving rates by 100 bps in Q4-FY21 followed by another 100 bps reduction in peak savings rate with effect from May 1, 2021, yet the total CASA balances remained strong based on our excellent service, unique product propositions (like monthly interest credits on savings account), digital experience, excellent brand, and track record of high corporate governance and transparency.
- CASA Ratio was at 51.28% as on September 30, 2021, as compared to 40.37% as on September 30, 2020. The CASA ratio was at 50.86% as on June 30, 2021.
- The Bank has introduced monthly interest payment for its savings account customers rather than quarterly payment, usually followed by the large peer banks. It has also introduced attractive cashback offers on its debit cards for purchase during the festive season. The Bank is focusing on on-boarding the retail depositors with granular deposits and getting corporate salary accounts.



- **Customer Deposits** increased by 21% to Rs. 83,889 crores as of September 30, 2021, as compared to Rs. 69,368 crore as of September 30, 2020.
- The Fixed Deposits of the Bank have the highest rating "FAAA/Stable (pronounced F Triple
   A) by CRISIL.
- Branch & ATM Network: As of September 30, 2021, the Bank has 599 branches and 720 ATMs (including recyclers) across the country. The Bank has slowed down its branch expansion plan after the initial front-ended growth of branch network. As the economy gradually revives to the pre-Covid levels, the Bank would continue gradual expansion of branch network at that point of time

#### **Loans and Advances**

- Total Funded Loan Assets grew by 10% YOY at Rs. 1,17,270 crore as on September 30, 2021, compared to Rs. 1,06,828 crore as on September 30, 2020. It stood at Rs. 1,13,794 crore as on June 30, 2021.
- Retail Loan Book, increased to Rs. 78,048 crore as on September 30, 2021, compared to Rs. 59,860 crore as on September 30, 2020. The year-on-year growth of the Retail Loan Book was 30% including Emergency Credit Guarantee Line loan book of Rs. 1,555 crore. Retail loan Book grew by 7% on a sequential basis.
  - The growth of the Retail Loans has been largely driven by the Home Loan Book which grew by 46% on YOY basis. With the economy gradually opening up, the demand for the new home purchase has fueled the growth of home loans across the Industry.
  - The Bank looks forward to continue the growth momentum going forward and is confident of growing the retail loan book by ~25% in the coming quarters as well.
- Wholesale Loan Book reduced by 15% to Rs. 33,269 crore as of September 30, 2021 from Rs. 39,286 crore as of September 30, 2020.
  - Within the wholesale segment, the Infrastructure loan book (legacy run/off book)
     reduced by 19% to Rs. 10,142 crore as on September 30, 2021, from Rs. 12,502
     crore as on September 30, 2020

- Infrastructure financing (legacy run/off book) as % of overall funded assets has now reduced to just 8.6% of funded assets as on September 30, 2021, as compared to 11.7% as on September 30, 2020, and as compared to 21.7% at the time of merger.
- Non-Infra Corporate Loans decreased by 14% YOY. We are now comfortable with our Corporate Loans and look forward to sustaining its growth from here on, based on the market opportunity and economic condition.
- The Bank reduced concentration risk by reducing the exposure to Top 10 borrowers as % of the total funded assets to 5.5% as on September 30, 2021, as compared to 7.1% as on September 30, 2020

**Asset Quality:** The Asset Quality improved across all business segments at the bank in Q2 FY 22, as compared to Q1 FY 22. The following is the Segment wise Gross and Net NPA:

Particulars	Dec-19 (Pre-Covid)	Mar-21 (Post Covid 1.0)	Jun-21 (During Covid 2.0)	Sep-21 (During Covid 2.0)	PCR (%) As of Sep 30, 21
<u>Retail</u>					
GNPA	2.26%	4.01%	3.86%	3.45%	52.90%
NNPA	1.06%	1.90%	1.82%	1.66%	
Non-Infra Corp	<u>oorate</u>				
GNPA	3.08%	3.98%	2.91%	2.85%	71.02%
NNPA	1.58%	1.92%	1.25%	0.84%	
Infrastructure					
GNPA	4.69%	5.76%	15.65%	15.83%	41.67%
NNPA	1.23%	1.35%	9.84%	9.89%	
<u>Total</u>					
GNPA	2.83%	4.15%	4.61%	4.27%	52.06%
NNPA	1.23%	1.86%	2.32%	2.09%	

- We see that the impact of COVID second wave is gradually diminishing and this improvement is showing in the above improvement in asset quality.
- One infrastructure loan (Mumbai Toll Road account) had become NPA during the last quarter Q1 FY 22. This account continued to pay its dues partially and the principal



outstanding reduced by Rs. 16 crore during the quarter to Rs. 838 crore as of Sep 30, 2021. Gradually the cash flows of this account are likely to regularize, as traffic volumes on the Mumbai road come back to normalcy. While the account is NPA as of now, we expect to collect our dues and expect eventual losses on this account to be not material in due course.

- Excluding this particular toll account mentioned above, the GNPA and NNPA of the Infrastructure Loans would have been 5.21% and 0.60% respectively with PCR at 89%. On the overall Bank level, but for this one infrastructure account, which we hope to cure in due course, the GNPA and NNPA would have been 3.47% and 1.42% respectively as of September 30, 2021 and the PCR would have been 60%.
- The Bank's proactively identified Stress Assets pool of legacy infrastructure accounts (over and above the disclosed NPA list), reduced to Rs. 1,352 crore as on September 30, 2021 compared to Rs. 2,717 crore as on September 30, 2020. The Bank now holds provision cover of 67% on this proactively identified stressed pool.
- In the Retail Loan segment, the quality of incremental business originations continues to improve, based on data of the first EMI bounce rates. We continue to witness improved collection efficiency. The collection efficiency on early buckets in Q2 FY22 are better than the collection efficiency on same buckets of pre-Covid times.
  - 91% of the incremental retail loans book during the quarter had existing credit history. The percentage of customers having bureau score of more than 700 improved to 85% of incremental origination during the last quarter.
  - The early bucket bounce rate for Sep-2021 in case of the urban retail portfolio is at 1.12x of the pre-Covid (March 2020) level which improved from 1.18x in June-2021 and 2.53x in Sep-2020.
  - The Early Bucket Collection Efficiency (urban retail) in Sep-2021 was at 99.35% (including the cheque clearances and collections on the bounce cheque cases within the same month). This has surpassed the pre COVID level (Feb-2020) of 98.88%.

- The Early Bucket Collection Efficiency in Rural Retail segment was impacted in Q1-FY22 but improved in Q2-FY22 to reach 98.96%, higher than the Pre-COVID level (Feb-20) of 98.81%.
- The Bank continued its support the customers affected by COVID by offering restructuring solution to the eligible customers. Restructuring for the overall portfolio stood at 2.9% of the total Funded Assets as of Sep 30, 2021. In Q2-FY22, the Bank witnessed higher restructuring in the rural financing portfolio.
- With the gradual improvement seen in key indicators, like (a) Improving customer profile for on-boarding (b) improving cheque bounce trends of portfolio (c) improving collection efficiencies and improved vintage analysis indicators, the bank continues the journey of reducing Gross NPA and NPA to pre-COVID levels and are confident of meeting the target of reducing annualized credit costs to less than 2% for the retail loan book.

#### **Capital and Liquidity Position**

- Capital Adequacy of the Bank was strong at 15.60% with CET-1 Ratio at 14.85% as compared to regulatory requirement for the Capital Adequacy Ratio of 10.875% and for CET-1 Ratio of 7.375%.
- Average LCR was strong at 174% for the quarter ending on September 30, 2021.

Mr. V Vaidyanathan, Managing Director and CEO, IDFC FIRST Bank, said, "We are seeing strong revival of the economy and strong demand for home loans, loan against property, MSME and consumer loans. The retail loan book is now highly diversified across over 10 lines of business and millions of customers.

Further, the quality of the deposit franchise also improved significantly; our CASA Ratio has sustained at upwards of 50% even after reducing rates.

As far as asset quality is concerned, we are confident that we will soon revert to the pre-Covid levels of Gross and Net NPA of 2% and 1% again in the retail business as seen from improvement in the input indicators such as cheque/ mandate bounce percentages, Collection efficiency and recoveries. Looking ahead, we are feeling quite confident."



#### **About IDFC FIRST Bank**

IDFC FIRST Bank was created by the merger of IDFC Bank and Capital First in December 2018. The Bank provides a range of financial solutions to individuals, small businesses and corporates. The Bank offers savings and current accounts, NRI accounts, salary accounts, demat accounts, fixed and recurring deposits, home and personal loans, two-wheeler loans, consumer durable loans, small business loans, forex products, payment solutions and wealth management services. IDFC FIRST Bank has a nationwide presence and operates in the Retail Banking, Wholesale Banking and other Banking segments. Customers can choose where and how they want to Bank: 599 Bank liability branches, 185 asset branches, 720 ATMs (includes Recyclers) and 630 rural business correspondent centres across the country, net Banking, mobile Banking and 24/7 Customer Care services. The Bank is rated FAAA by CRISIL for the Fixed Deposit Program.

#### **Cautionary Statement**

"Statements made in this release may contain certain forward-looking statements based on various assumptions on the Bank's present and future business strategies and the environment in which it operates. Actual results may differ substantially or materially from those expressed or implied due to risk and uncertainties. These risks and uncertainties include the effect of economic and political conditions in India and abroad, volatility in interest rates and in the securities market, new regulations and Government policies that may impact the Bank's businesses as well as the ability to implement its strategies. The information contained herein is as of the date referenced and the Bank does not undertake any obligation to update these statements. The Bank has obtained all market data and other information from sources believed to be reliable or its internal estimates, although its accuracy or completeness cannot be guaranteed."



**Investor Presentation – Q2 FY22** 

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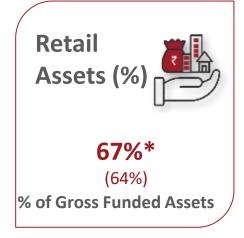
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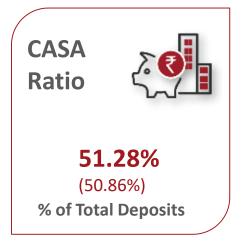
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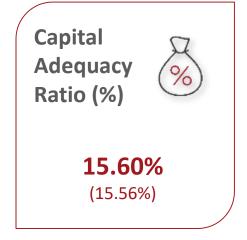
### Bank At a Glance (as of 30 September 2021)

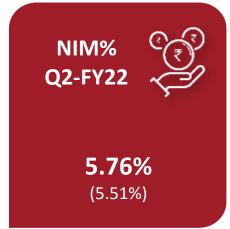




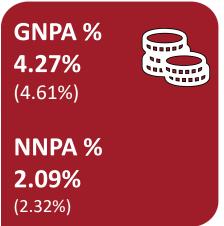












<sup>\*</sup>Retail Assets including Inorganic PSL Buyouts, where the underlying assets are retail, constitutes 70% of the Overall Funded Assets

() Figures in brackets are for the sequential quarter unless specified otherwise





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**MANAGEMENT COMMENTARY ON Q2-FY22 RESULTS** 

**CREATION OF IDFC FIRST BANK** 

VISION & MISSION OF IDFC FIRST BANK

**PRODUCT OFFERINGS** 

**BUSINESS & FINANCIAL PERFORMANCE** 

**BOARD OF DIRECTORS & KEY SHAREHOLDERS** 





### Key Metrics and our progress vis-à-vis Guidance provided at the time of the merger in Dec 2018

Particulars	Dec-18 (At Merger)	Guidance for FY24-FY25	Sep-21 Latest quarter	Status
Net-worth	Rs. 18,736 Cr		Rs. 20,350 Cr	
CET – 1 Ratio	16.14%	>12.5 %	14.85%	On Track
Capital Adequacy (%)	16.51%	>13.0 %	15.60%	On Track
CASA Deposits	Rs. 5,274 Cr		Rs. 46,269 Cr	
CASA as a % of Deposits (%)	8.68%	30% (FY24), 50% thereafter	51.28%	On Track
Average CASA Ratio (%)	8.39%		49.45%	
Branches (#)	206	800-900	599	On Track
Customer Deposits <=5 crore (% of Customer Deposits)	31%	80%	81%	On Track
Top 20 Depositors concentration (%)	40%	~5%	9%	On Track
Certificate of Deposits	Rs. 22,312 Cr	<10% of liabilities	Rs. 6,346 Cr	On Track
Quarterly Avg. LCR (%)	123%	>110%	174%	On Track

#### Key Metrics and our progress vis-à-vis Guidance provided at the time of the merger in Dec 2018

Particulars	Dec-18 (At merger)	Guidance for FY24-FY25	Sep-21 Latest quarter	Status
Retail Funded Assets	Rs. 36,236 Cr	Rs. 100,000 Cr	Rs. 78,048 Cr (30%^)	On Track
Retail as a % of Total Funded Assets	35%	70%	67%	On Track
Wholesale Funded Assets	Rs. 56,809 Cr	< Rs. 40,000 Cr	Rs. 31,198 Cr (-16%)	On Track
- of which Infrastructure loans	Rs. 22,710 Cr	Nil in 5 years	Rs. 10,142 Cr (-19%)	On Track
Top 10 borrowers as % of Total Funded Assets (%)	12.8%	< 5%	5.5%	On Track
GNPA (%)	1.97%	2-2.5%	4.27%	On Track
NNPA (%)	0.95%	1.1.2%	2.09%	On Track
Provision Coverage Ratio (%)	52%	~70%	52%	On Track
Net Interest Margin (%)	3.10%	5-5.5%	5.76%	Achieved
Cost to Income Ratio (%)	82.18%	55%	77.31%	On Track
Return on Asset (%)	-3.70%	1.4-1.6%	0.37%	On Track
Return on Equity (%)	-36.81%	13-15%	2.97%	On Track

<sup>^</sup> Including ECLGS portfolio of Rs. Rs. 1,555 crores. Earnings for Dec-18 and Sep-21 are for the quarter ()brackets represent YoY growth



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#### Q2-FY22 results: Incremental Liabilities driven by growth in Deposits

#### **Deposits:**

- The Branch Network of the Bank now stands at **599** branches, **720** ATMs (including **99 recyclers**) across the country as on September 30, 2021.
- CASA Deposits of the Bank increased by 53% YOY from Rs. 30,181 crore as on September 30, 2020 to Rs. 46,269 crore as on September 30, 2021. We are happy to report that CASA balances of the bank sustained despite reduction in Savings Interest rate based on our strong Brand and excellent service levels for our customers.
- The Bank CASA Ratio improved from 40.37% as on September 30, 2020 to 51.28% as on September 30, 2021.
- Customer Deposits increased from Rs. 69,368 crore as on September 30, 2020 to Rs. 83,889 crore as on September 30, 2021, Y-o-Y increase of 21%.
- The quality of the deposits franchise has improved over the last two years.
  - The Top 20 Deposits as % to total customer deposits has reduced to 9.39% as on September 30, 2021 from 12.40% as on September 30, 2020.
  - Deposits for <= Rs. 5 crore increased from 74% as of Sep 30, 2020 to 81% as of Sep 30, 2021.</li>
- The bank has significant strengths in terms of branches, ATM, attractive savings account interest rate, high level of customer service, excellent product features such as monthly interest payments on savings account, no prepayment charges on breaking FD for senior citizens, excellent digital solutions, video KYC capability, highest rating of FAAA for Fixed Deposit by CRISIL, and a strong brand, and trust as ethical and clean institution. These strengths, coupled with the strong track record of raising deposits give us confidence that we can grow deposits comfortably as and when required, going forward.

Strong Capital Position & Liquidity. Capital Adequacy ratio at 15.60% and average LCR for Q2-FY22 at 174%

#### **Q2-FY22** results: Sustainable Growth in Retail Assets



#### **Retail Assets:**

- The Retail Loan Book of the Bank increased 30% YoY to Rs. 78,048 crore as on September 30, 2021 from Rs. 59,860 crore as on September 30, 2020. Retail constitutes 70% of funded loan assets as on September 30, 2021 including PSL buyouts, where underlying assets are retail.
- We are seeing strong growth in home loan business. Home loans have grown by **46%** YoY. Considering the strong demand in home loans, we expect this trend to continue.
- Our Retail loan book is highly diversified over multiple lines of businesses. Of which, Home Loan constitutes **16**%, Loan Against Property **20**%, SME loans **14**%, Wheels **13**%, Consumer Loans **19**%, JLG and KCC **9**%.
- Bank has issued over **4 lakh** Credit Cards till Sep-21 with portfolio outstanding of **Rs. 1,233 crore**. As of September 30, 2021, most of our customers has been acquired by cross-selling to the existing customers.
- We have significant presence in the Retail lending market of the country and are confident of maintaining growth momentum going forward. We are confident of ~25% growth from hereon. Further, with launch of Prime Home Loan business, we see sustained growth on the lending side.

#### **Q2-FY22** results: Moderation in Wholesale Assets



#### **Wholesale Assets:**

- Wholesale funded book decreased by 16% YOY from Rs. 36,987 crore as on September 30, 2020 to Rs. 31,198 crore as on September 30, 2021.
  - ✓ Corporate Loan constitutes Rs. 21,056 crore as on September 30, 2021.
  - ✓ Infrastructure Loan book constitutes **Rs. 10,142** crore as on September 30, 2021.
- Infrastructure loans are only 8.65% of total funded assets as on September 30, 2021 as compared to 11.70% as on September 30, 2020. The Bank will continue to run down this legacy infrastructure financing book.
- The Bank would attempt to sustain corporate loan book at current level. Our ability to do so will depend upon the risk reward trade off dynamic pricing in Corporate Banking in the country.
- We will, however, continue to run down the legacy infrastructure financing book.
- Though the Bank had significant credit losses in the wholesale book over the last 5 years, both in infrastructure and corporate, we feel that most of our issues are largely behind us barring uncertainty on one Telecom account which is due for complete repayment in Dec 21 and Jan 22.
- Bank has sanctioned about Rs. 7500 Cr. of fresh corporate loans to more than 100 customers post merger till Mar-21 and the performance of this corporate loan book portfolio has been pristine.
- Top 10 Borrowers concentration as % of total Funded Assets has reduced from 7.1% as on Sept. 30, 2020 to 5.5% as on Sept. 30, 2021.

#### **Q2-FY22** results: Asset Quality Parameters improved during the quarter



#### **Asset Quality**

- Gross NPA of the Bank reduced from 4.61% as of June 30, 2021 to 4.27% as on September 30, 2021
- Net NPA of the Bank reduced from 2.32% as of June 30, 2021 to 2.09% as on September 30, 2021.
- PCR of the Bank has improved from 50.86% as of June 30, 2021 to 52.06% as of September 30, 2021.
- The above NPA figures includes one large legacy infrastructure (toll) account of Rs. 838 crores which became NPA in Q1 FY22. Since this is an operating toll road, we expect to eventually recover all our dues and do not expect to see any material losses on this account on long run. The account continues to make partial payments despite moving to NPA.
  - ✓ But for this account, the Gross NPA would have been 3.47% and Net NPA would have been 1.42%.
  - ✓ Similarly, excluding this account, the PCR would have been 60%

#### Non Infra Corporate Book:

- Gross NPA for non-infra corporate book reduced from 2.91% as on June 30, 2021 to 2.85% as on September 30, 2021.
- Net NPA for non-infra corporate book reduced from 1.25% as on June 30, 2021 to 0.84% as on September 30, 2021.

#### Q2-FY22 results: Asset Quality Parameters improved during the quarter



#### **Asset Quality**

#### Infrastructure Financing Book:

• Again, excluding the above-mentioned infrastructure account, the GNPA and NNPA for Infrastructure Financing book would have been 5.21% and 0.60% respectively with PCR at 89%.

#### Retail Financing Book:

- In retail financing, the Bank has maintained GNPA of ~ 2% and NNPA of ~ 1% for over 10 years (including the history of Capital First). Only during COVID, GNPA and NNPA increased to 4.01% and 1.90% respectively (March 2021). We are confident that we will revert to our pre-COVID history of GNPA and NNPA of 2% and 1% as COVID situation eases.
- We are seeing strong improvement in collection percentages and in most early buckets, collection efficiency has exceeded pre-COVID levels, thus we are confident that it is only a matter of time before GNPA and NNPA reverts to pre-COVID levels.
- As far as NPA of Wholesale Banking is concerned, it will depend on individual cases, but we feel our issues are largely accounted for.

#### **Q2-FY22** results: Profitability



#### **Profitability**

- **Net Interest Margin** (quarterly annualized) of the Bank improved to **5.76**% for Q2-FY22 from **4.91**% in Q2-FY21 and **5.51**% in Q1-FY22. The NIM expansion was primarily driven by the gradual improvement in the cost of funds, mainly the cost of deposits.
- Bank's core operating income (net of interest expense and excluding trading gains) increased by 41% YOY to Rs. 2,930 crore in Q2-FY22 from Rs. 2,075 crore in Q2-FY21 aided by strong NII and Fee Income growth. Fee Income growth was contributed primarily by the fees related to retail loans, higher transaction fees, distribution and wealth management fees.
- Operating Expense grew 47% YOY at Rs. 2,359 crore for Q2-FY22 as compared to Rs. 1,610 crore for Q2-FY21. During Q2 FY21, there was COVID lockdown and economy was stalled and on the other hand, during Q2 FY22, economy has normalized. Hence, there have been expenses on loan origination. Similarly, collection is in full swing resulting in relatively higher collection expenses. Thus, resumption of business activity and investment has resulted in increased expenses in Q2-FY22 as compared to Q2-FY21.
- Pre-Provisioning Operating Profit (excluding Trading gains) increased by 23% YOY to Rs. 571 crore for Q2-FY22 from Rs. 465 crore Q2-FY21.
- The **Provisions** was at **Rs. 475 crore in Q2-FY22** as compared to **Rs. 674 crore in Q2-FY21**. The Bank utilized Rs. 560 crore of COVID provision in Q2-FY22 and yet carries forward Rs. 165 crore of provision for future.
- Profit Before Tax of the Bank increased by 72% YOY to Rs. 218 crore in Q2-FY22 from Rs. 126 crore in Q2-FY21.
- Profit After Tax of the Bank increased by 50% YOY to Rs. 152 crore in Q2-FY22 from Rs. 101 crore in Q2-FY21.

## Q2-FY22 results: Impact of a. legacy liabilities, b. investment in Retail branches and c. credit cards



- Legacy High Cost Borrowings to run off: The Bank is carrying Rs. 27,667 crore of legacy high cost borrowings which is currently dragging the P&L by around Rs. 250 crore every quarter(if replaced at our incremental cost of funds of less than 5%). These liabilities have residual average maturity of 2.25 years. As these legacy borrowings mature and are replaced by incremental low cost deposits and borrowings, this drag will gradually diminish and will add back to the core earnings.
- Loss on Retail Liabilities: Since the Bank is new, and was a DFI with a large loan book at merger, and since our CASA % was very low, the Bank had to initially invest in setting up branches, ATMs, manpower and technology, most of which have been undertaken in the last two years. Since merger in Dec-18, the Bank has opened 393 branches and have installed 608 ATMs apart from investing in necessary digital capabilities. The Bank is currently incurring losses every quarter from the Retail Liabilities business segment to the tune of about Rs. 325 crores per quarter. As the Bank scales up its retail liability businesses and utilize on the cross-sell potential going forward, the retail liabilities would reduce these losses in this business.
- Investment in setting up the Credit Cards business: The Credit Cards business had highly successful launch. Our cards are highly successful because they are extremely customer friendly, have no joining or annual fees, low interest rates, no hidden charges, informing the customer in advance if they are nearing utilization limit, easy rewards redemption processes, and many other such unique and customer friendly features. Credit Card business usually has high setup and technology costs because of complicated nature of building the credit cards businesses. Profitability is achieved when the outstanding book achieves the required scale, and when interest and fees exceed cost of business. The Bank has already issued more than 400,000 credit cards since launch in January 2021. Our business is directly originated and we have yet not had to engage DSAs for our business. We expect this business to break even in due course. Loss from this business at this stage is around Rs. 75 crore per quarter at this stage.
- We believe that all the above three items mentioned above which are currently yielding negative returns for the will get addressed in due course. The management feels that if we will get to mid-teens ROE as these three items are addressed, hence the profitability, ROA and ROE will naturally get address in due course as these events of retiring high cost of debt and building scale plays out.
- Finally, we have excess liquidity and have LCR of 174% against the regulatory requirement of 100%. This is a -ve drag to the P&L and the Bank would work forward to reducing the excess liquidity so as to reduce the drag on the P&L in the upcoming quarters.



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#### **CREATION OF IDFC FIRST BANK**

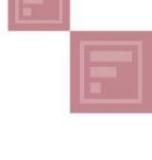
VISION & MISSION OF IDFC FIRST BANK

**PRODUCT OFFERINGS** 

**BUSINESS & FINANCIAL PERFORMANCE** 

**BOARD OF DIRECTORS & KEY SHAREHOLDERS** 

















IDFC FIRST Bank was created by the merger of Erstwhile IDFC Bank and Erstwhile Capital First on December 18, 2018.

Prior to this IDFC First Bank was a premier infrastructure Financing Domestic Financial Institution since 1997 and Capital First was a successful consumer and MSME financing entity since 2012.

#### **Background information of the two merging entities**

#### **Erstwhile IDFC BANK**

IDFC Limited was set up in 1997 with equity participation from the Government of India, to finance infrastructure focusing primarily on project finance and mobilization of capital for private sector infrastructure development. Whether it is financial intermediation for infrastructure projects and services, or innovative products to the infrastructure value chain, or asset maintenance of existing infrastructure projects, the company built a substantial franchise and became acknowledged as experts in infrastructure finance.

Dr. Rajiv Lall joined the company in 2005 and successfully expanded the business to Asset Management, Institutional Broking and Infrastructure Debt Fund. In 2014, the Reserve Bank of India (RBI) granted an in-principle approval to IDFC Limited to set up a new bank in the private sector.

Following this, the IDFC Limited divested its infrastructure finance assets and liabilities to a new entity - IDFC Bank- through demerger. Thus IDFC Bank was created by demerger of the infrastructure lending business of IDFC to IDFC Bank in 2015.

#### **Erstwhile CAPITAL FIRST LIMITED**

Mr Vaidyanathan had built ICICI Bank's Retail Banking business between 2000-2009 and was later the MD and CEO of ICICI Prudential Life Insurance Company in 2009-10.

During 2010-12, he acquired a significant stake in a small real-estate financing NBFC through leverage, wound down existing businesses of broking, wealth and Foreign Exchange, and instead used the NBFC vehicle to start financing consumers (Rs 12000-Rs. 30,000) and microentrepreneurs (Rs. 1-5 lacs) who were not financed by existing banks, by using alternative and advanced technology led models.

Within a year he built a prototype loan book of Rs. 770 crore (\$130m, March 2011), and presented the proof of concept to many global private equity players for a Leveraged Buyout (LBO).

In 2012, he concluded India's largest Leveraged Management Buyout, got fresh equity of Rs. 100 crore into the company and founded Capital First as a new entity with new shareholders, new Board, new business lines, and fresh equity infusion.

Contd.. Contd..

#### Background information of the two merging companies.. Contd.

#### **Erstwhile IDFC BANK**

- ... The bank was launched through this demerger from IDFC Limited in November 2015. During the subsequent three years, the bank developed a strong and robust framework including strong IT capabilities for scaling up the banking operations.
- The Bank designed efficient treasury management system for its own proprietary trading, as well as for managing client operations. The bank started building Corporate banking businesses.
- Recognizing the change in the Indian landscape, emerging risk in infrastructure financing, and the low margins in corporate banking, the bank launched retail business for assets and liabilities and put together a strategy to retailize its loan book to diversify and to increase margins.
- Since retail required specialized skills, seasoning, and scale, the Bank was looking for inorganic opportunities for merger with a retail lending partner who already had scale, profitability and specialized skills.

the bank was looking for a merger with a retail finance institution with adequate scale, profitability and specialized skills.

#### **Erstwhile CAPITAL FIRST LIMITED**

- ... He then turned around the company from losses of Rs. 30 crore and Rs. 32 crore in FY 09 and FY 10 respectively, to PAT of Rs. 327 crore (\$4.7b) by 2018, representing a 5 year CAGR increase of 56%.
- The loan assets grew at a 5 year CAGR of 35%. Rs. 94 crore to Rs. 29,625 crore (Sep 2018). The company financed seven million customers for Rs. 60,000 crore (\$8.5b) through new age technology models.
- The market capitalization of the company increased ten-fold from Rs. 780 crore on in March 2012 at the time of the LBO to over Rs. 8,282 crore in January 2018 at the time of announcement of the merger.
- As per its stated strategy, Capital First was looking out for a banking license to convert to a bank when opportunity struck in the form of an offer from IDFC Bank to merge with Capital First, with Mr. Vaidyanathan to become the CEO of the merged bank.

Erstwhile Capital First, as part of its stated strategy, was on the lookout for a commercial banking license.

#### Erstwhile IDFC Bank pre-merger history and track record

2009

2010

 IDFC incorporated in Chennai on the recommendation of the Expert Group on commercialization of Infrastructure Projects

 IDFC raises Rs. 893 crore for India's first infrastructure dedicated growth equity
 fund2.8

IDFC lists on both NSE & BSE. Raises Rs. 1372 crore of equity capital

 IDFC raises over Rs. 2000 crore for its second infrastructure focused growth equity fund

- Does a QIP raising Rs. 2100 crore
- Acquired SSKL, a leading domestic investment bank and institutional equities firm

 IDFC raises Rs. 700 million in a second growth equity fund and Rs. 930 million in a new asset-class to recycle equity in completed infrastructure projects

Acquired AMC business of Standard
 Chartered Bank. Setup an office in
 Singapore

- IDFC is recognised as a top 5 Lead Arranger for Project Finance Loans in Asha by Dealogic
- IDFC becomes a signatory to UNPRI, CDP and the UNGC Global Compact
- IDFC Investment Bank ranked 2<sup>nd</sup> in the equity league tables by Bloomberg. IDFC ranked among the top 50 companies in India's S&P ESG Index.
- IDFC launches the National PPP Capacity Building programme to train over 10,000 government officials

IDFC Mutual Fund ranked 10<sup>th</sup> in the country by AUM

• IDFC completes 15 years.

2011

 Recognised as the best NBFC for Infrastructure Financing.

2012 Set up an office in New York, USA.

• IDFC becomes the first signatory to the Equator Principles

Secured license from RBI

Launch of IDFC Bank

2007

1997

2003

2005

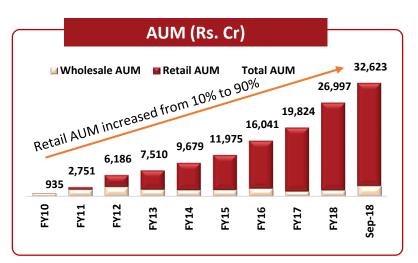
2006

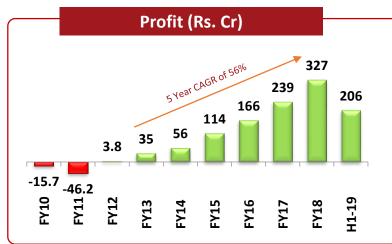


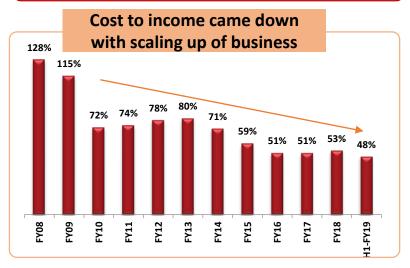
#### Erstwhile Capital First pre-merger history and track record

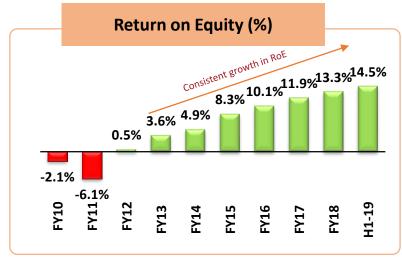
#### Background

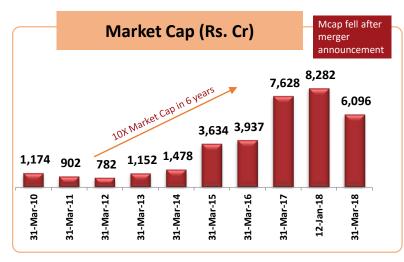
Capital First was a successful NBFC, growing its loan book and net profits at a 5 year CAGR of 29% and 56% respectively, with stable asset quality of Gross NPA of <2% and Net NPA of <1% for nearly a decade.







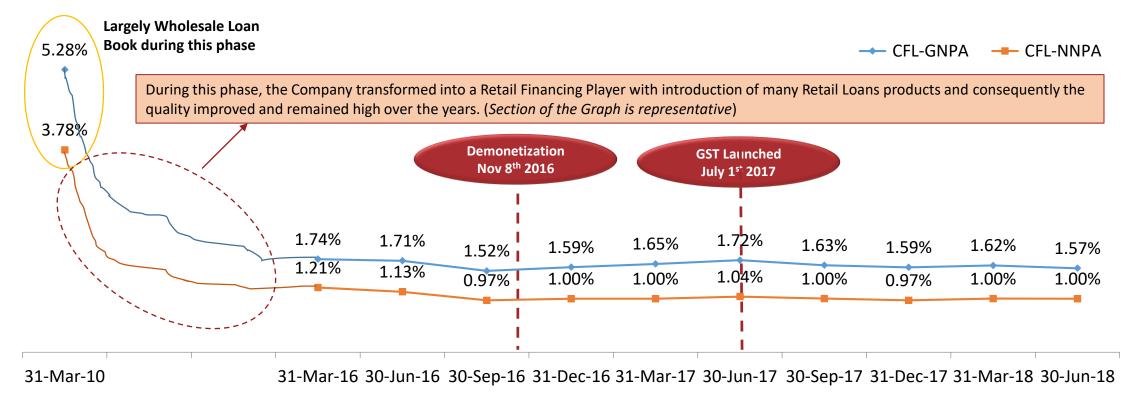




# The asset quality trends over the last decade (including Pre-merger history) displayed below as a demonstration of our capabilities in this space. Further, our Bank is moving to safer credit categories based on our lower cost of funds incrementally.



We present below the asset quality trends of our bank (including pre-merger history at Capital First) as demonstration of our skills and track record in managing stable and high asset quality, i.e. Gross NPA and Net NPA stayed at ~2% and 1% respectively over a long time. The portfolio remained stable even after being stress tested through economic slowdown in 2010-2014, demonetization (2016), GST implementation (2017) and economic slowdown. Hence gives us confidence to grow in future on this strong asset quality model. After the merger, the bank has been able to move to even safer credit categories like prime home loans because of reduced cost of funds of a bank, and further, the Bank has improved underwriting by usage of data and analytics. Based on the above, we expects to maintain the business at Gross NPA of 2%, Net NPA of 1% and credit costs of ~2% in a stable manner.



## Pre merger - Proforma Financials of IDFC Bank and Capital First – P&L (H1 FY19)

In Rs. Crore	Erstwhile IDFC Bank (H1 FY 19)	Erstwhile Capital First (H1 FY 19)	Proforma Total (H1 FY 19)
Funded Assets / AUM	75,332	32,623	1,07,955
Net-Worth	14,776	2,928	17,704
NII	912	1,143	2,055
Fees & Other Income	256	153	409
Treasury Income	31		31
Total Income	1199	1,297	2,496
Орех	1108	616	1,724
PPOP	91	681	772
Provisions	562	363	925
PBT	-471	317	(154)
Key Ratios			
NIM %	1.56%	8.20%	2.85%
RoA at PBT level %	(0.75%)	2.26%	(0.20%)
RoE % (at normalized level)	(4.18%)*	14.51%	(1.21%)
Cost to Income Ratio %	92.41%	47.52%	69.09%

Note: IDFC Bank and Capital First Limited (CFL) were in IGAAP and IND-AS respectively in H1-FY19

### Creation of IDFC FIRST Bank

## Since merger, IDFC FIRST Bank as a merged entity, has been building strong foundation for a long term growth engine

In January 2018, Erstwhile IDFC Bank and Erstwhile Capital First announced a merger. Shareholders of Erstwhile Capital First were to be issued 13.9 shares of the merged entity for every 1 share of Erstwhile Capital First. Thus, IDFC FIRST Bank was founded as a new entity by the merger of Erstwhile IDFC Bank and Erstwhile Capital First on December 18 2018.

- Post the merger, the Bank invested in the people, processes, products, infrastructure and technology to put together all the necessary building blocks of a stronger foundation which is essential for a long-term growth engine.
- The bank restricted loan growth for initial two years in order to strengthen the liabilities franchise (CASA 8.7% at merger) first.
- Between 2018-2020 the Bank also accounted for legacy Infrastructure and Corporate loans that turned bad post-merger, which resulted in reduction of net worth, and thus the Book Value per share reduced from Rs. 38.4 on December 31, 2018 to Rs. 31.90 on March 31, 2020.
- The COVID 19 crisis struck the system in March April 2020.
- Because the Bank had successfully raised large quantities of retail CASA deposits prior to COVID19 and had replaced Certificate of Deposits and bulk Corporate Deposits prior to the crisis, the Bank comfortably sailed through the COVID crisis on liquidity.
- Further, the Bank also successfully raised fresh equity of Rs. 2000 crores to strengthen the balance sheet in June 2020.
- The Bank now has a strong retail and CASA deposits franchise (CASA 51.28% as of September 30, 2021) and looks forward for to steady growth from here on.
- Further, the Bank raised additional equity capital of Rs. 3,000 crore through QIP on April 6, 2021.
- We are proud about our heritage of transparent disclosures, high levels of corporate governance, and swift action on dealing with pressing strategic issues and for laying the foundation for future long-term growth.
- We sincerely thank our shareholders for their faith and trust in us during this period.





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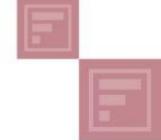
**VISION & MISSION OF IDFC FIRST BANK** 

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#### **Vision and Mission of IDFC FIRST Bank**

#### **Our Vision:**

"To build a world class bank in India, Guided by ethics and customer first values, Powered by technology, And be a force for social good."

#### **Our Mission:**

"We want to touch the lives of millions of Indians in a positive way by providing high-quality banking products and services to them, using contemporary technologies"

#### **Organisation Theme Line:**

### #alwaysyoufirst

When IDFC FIRST Bank was formed with the merger between erstwhile Capital First and erstwhile IDFC Bank, we deliberated a lot on what our founding theme should be and finalised on the theme 'Always You First' - where 'You' refers to our customer. This theme cuts across the entire organisation and binds the bank to a single theme.

#### **Key Excerpts from MD & CEO's letter in Annual Report 2020-21**

d profitability are carrying rgely legacy, are replaced

ir Bank, you ability of our ump straight ncremental

ur Bank.

d class bank irst values. Working on the theme of Customer First, we came up with many unique features as follows:

We advise our product teams to design products in such a way that it is meant to be sold to our "near and dear" ones.

Monthly credits: We have started "monthly" credit
of interest on savings accounts, against the industry
practice of Quarterly credits. So, our customers
earn "interest on interest" monthly on their savings
accounts. To the best of our knowledge, no large

21-22 is loan book tandards, ady been ect to see 2, Q3 and keep our pan book.

g a 2-1-2 of 1% and a steady borrowings of our DFI background, and these are the challenges of converting a DFI into a bank. When our Bank will replace this at say, 5.0%, we would save about ₹ 1,000 crore per year on an annuity basis compared to today. This is a legacy issue on the liability side and will go away with time.

When our bank will replace this at say, 5.0%, we would save about ₹ 1,000 crore per year on an annuity basis say that were tayed motivated DVID. They were ssist customers. are scheme for salary credit to loan, extension ths, scholarship until graduation, ing allowance of ated this greatly. It is products. We ank. Our senior onus cuts to lead

Don't underestimate the power of the 50% CASA Bank with a powerful and tested lending machine attached to it.

I express our sincere thanks to our regulator the Reserve Bank of India who have constantly guided us on our approach and supported us throughout. Our Board members are eminent people with rich experience, have great intellect, highest levels of integrity and have constantly guided the Bank with strategic inputs and towards very high standards of corporate governance.

I sincerely thank our customers for hanking with us. I also

loans profitably which has multiplied our market opportunities.

Reducing our savings account interest rates had another positive side benefit; we can now participate in prime Home loans profitably which has multiplied our market opportunities.

**lucing Concentration risk:** Deposits from our Top depositors have reduced from 40.0% of customer losits at merger to only 7.7% as of March 31, 2021.

from large corporate accour finance company, a finan Mumbai based Toll Road based power account, a te few other such accounts cycle in infrastructure finantian conglomerates go exposure to the telecom act the issues are behind us.

- b. Infrastructure financing because of dependence o and dependence on ecosys limited control. We have b outstanding to infrastructure merger to ₹ 10,808 crore as
- c. On the Corporate Bank implemented good controls recent portfolio performance
- d. Significant reduction in the list: We have brought down

i. 2- 1- 2 Formula: We will be targeting a 2-1-2 formula, i.e. Gross NPA of 2%, Net NPA of 1% and provisions of 2% on funded assets on a steady state basis.

We will be targeting a 2-1-2 formula, i.e. Gross NPA of 2%, Net NPA of 1% and provisions of 2% on funded assets expect mortgage backed loans to form 40% of our loan book in due course.

We expect mortgage backed loans to form 40% of our loan book in due course.

**Credit Costs:** Our provisions for FY 21-22 is expected to be only 2.5% of the average loan book which is quite reasonable by industry standards, of which a substantial portion has already been

Thus our incremer is estimated at 18

b. Strong increme Lending busines business ROE is 1

> But you are not ye because of the fol

c. Higher cost of ₹
currently: As of J
crore of liabilities
borrowings of our
challenges of con
Bank will replace t
₹ 1,000 crore per



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4 PROGRESS SINCE MERGER

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# Our key philosophy



In all products we launch, we are driven about one thing: to deliver high quality products and services at affordable rates. Employees' DNA are being coded to be sincere about working in the customer's interest at all times.



# "Customer First"

IDFC First Bank is extremely focused on Customer experience and Customer Service.

We believe to build a bank where we can offer High Quality Banking at affordable rates to reach millions of customers is a great privilege of our lifetime.

Being a new bank, we have no baggage of past practices. We do business in the most ethical and transparent way. We have brought a fresh perspective to banking through our unique products and customer first approach.

We use all our resources - service, technology, product innovation, and good spirit to try and deliver exceptional customer experience.

## **Customer First Approach**



We have an unique approach to new and existing products and services, manifested in the many First's to our credit viz.,

- Higher interest rates on savings
- Monthly interest credits on savings accounts,
- Higher spending limits and insurance cover on Debit Cards than the market,
- Lifetime free credit cards with
  - never expiring rewards
  - lowest APR,
  - zero interest on ATM cash
- Many such unconditional benefits and USPs which make us a Customer First,
   Transparent and Ethical Bank.
- No "Fine Print Banking" all information transparently displayed in simple language

## Bank has wide bouquet of Consumer and MSME loans

#### .. across varied customer segments including Consumers and MSMEs in different parts of India



#### **Prime Home Loans:**

Starting at 6.9% to select Prime Salaried Customer of top corporates, Self-employed customers for buying house property.

Ticket Size Range ~Rs. 35-50 lacs



#### **Personal Loans:**

Unsecured Loans to salaried and self-employed customers for fulfilling their financial needs

Ticket Size Range ~Rs. 4-5 lacs



#### Affordable Home Loans:

Smaller ticket size home loans to salaried and self-employed customers for purchasing house property.

Ticket Size Range ~Rs. 5-30 lacs



#### **Consumer Durable Loans:**

financing to individuals for purchasing of LCD/LED panels, Laptops, Air-conditioners etc Ticket Size Range ~Rs. 18-20k



#### **Loan Against Property:**

Long term loans to MSMEs after proper evaluation of cash flows; against residential or commercial property

Ticket Size Range  $^{\sim}$ Rs. 1-1.5 crore



#### **Two Wheeler Loans:**

To the salaried and selfemployed customers for purchasing new two wheelers Ticket Size Range ~Rs. 50-1 lakh



# New and Pre-owned Car Loan:

To salaried and self-employed customers for purchasing a new car or a pre-owned car Ticket Size Range ~Rs. 6-8 lacs



#### **Business Loans:**

Unsecured Loans to the selfemployed individual or entity against business cash-flows Ticket Size Range ~Rs. 15-25 lacs



#### **Micro Enterprise Loans:**

Loan solutions to small business owner

Ticket Size Range ~Rs. 1-1.5 lakh



#### JLG Loan for Women:

Sakhi Shakti loan is especially designed as the livelihood advancement for women, primarily in rural areas
Ticket Size Range ~Rs. 30-40k

Apart from these products, IDFC FIRST Bank also offers Working Capital Loans, Corporate Loans for Business Banking and Corporate Customers in India



# Comprehensive product suite on Savings, Current, Transaction services, Advisory, Payments, Fleet, Corporate solutions digitally.

IDFC FIRST Bank provides wide range of Deposit facilities along with Savings Accounts, Deposit accounts, Wealth Managenience, Forex Services, Cash Management Services and Insurance services to its customers.



interest p.a on your IDFC FIRST Bank Savings Account

#### Wealth Management Services, Investments and **Insurance Distribution:**

- **Investment Solutions**
- Personal Insurance Solutions
- **Business Insurance Solutions**
- Mutual Funds distribution
- Life, Health and General Insurance distribution

#### **Payments and Online Services:**

- **Debit Cards & Prepaid Cards**
- NACH & BHIM UPI



#### Savings Account

**Deposit Accounts:** 

- Current Account
- **Corporate Salary Account**
- Fixed Deposit
- **Recurring Deposit**

#### **Forex Services:**

- **Import and Export Solutions**
- Domestic Trade Finance
- Forex Solutions and Remittances
- Overseas Investments & Capital A/C **Transactions**





# You pay EMIs monthly.

Why should you receive interest credits on Savings Account quarterly?

#### INTRODUCING

MONTHLY
INTEREST CREDITS
ON YOUR

**IDFC FIRST BANK** 

SAVINGS ACCOUNT

#### Check out our amazing "ALWAYS YOU FIRST" features!

Special Features	Average Monthly Balance of ₹ 10,000	Average Monthly Balance of ₹ 25,000
Personal Accident Insurance	₹2,00,000	₹35,00,000
ATM Withdrawal	5 FREE transactions monthly	Unlimited FREE withdrawals
Daily ATM Withdrawal Limit	₹1,00,000	₹2,00,000
Daily Purchase Limit (POS)	₹ 1,50,000	₹6,00,000
Air Accident Insurance	NIL	₹1,00,00,000
Airport Lounge Access	NIL	Complimentary 2 per quarter
Lost Card Liability	₹ 50,000	₹6,00,000
Purchase Protection	NIL	₹ 1,00,000
Debit Card	FREE - VISA Classic	FREE - VISA Signature
IMPS	FREE	FREE
Cheque Book	FREE	FREE



Attractive Interest Rates p.a. on Savings Account

For Balances up to ₹ 1 lakh	4
> ₹ 1 lakh up to ₹ 10 lakhs	4.
> ₹ 10 lakhs up to ₹ 2 crores	Ę

For a host of Debit Card activation and cashback offers, reward vouchers on on-boarding, digital platforms, 24 X 7 call center and full interest rate table, please refer to www.idfcfirstbank.com

### Our Savings Account Proposition Highlights



Monthly Interest credit on Savings account: India's first large universal bank to offer this feature, a Customer First



Interest up to 5%: This enables our customers to earn between 34% and 58% more with IDFC FIRST Bank Savings Account as compared to leading banks who pay 3% for deposits upto Rs. 50 lacs, and 3.5% above Rs. 50 lacs of balances.



No penalty for senior citizens on early withdrawal: If a senior citizen customer gets his/her FD pre-matured, no penal charges are levied



Higher limits and Insurance: ₹6 lakhs/day Purchase limit and ₹2 lakhs/day ATM withdrawals and ₹35 lakhs free personal accident insurance cover & 1 crore free air accident insurance cover on Debit Card



Interest payment on Employee Reimbursement Accounts for corporate salary customers *and many more*: ....



#### Open your power-packed Savings Account and earn up to 60% mor





"TRE upply | "Televed exhals not an associat hallowers of 2410 fable and 422 Co.













#### **Key Features of the new App -**

- Fast Payments with Beneficiary name validation
- UPI with linkage to any Bank Account
- Pay to Contacts
- Google like Universal Search
- ML based categorisation of transactions
- Income and Expense Analyser for Cash flow analysis
- Instant Online Loans (pre-approved)
- Instant Online Credit Cards (pre-approved)
- Ready to use virtual credit card
- In app Video calling
- Consolidated Investments Dashboard covering MF, Gold Bonds, Deposits, Alternate Investment Funds etc.
- **ASBA** facility
- 2 click MF investments
- 1 Click OD against FD
- Current Account and Personal Savings Accounts access within same App with single login
- Input and Approver management for MSME transactions

# Since Launch in Jan 2021, the Bank has issued 4+ Lac Credit Cards till Sept 30, 2021



## A Credit Card, like no other

Customer friendly card launched by the Bank, keeping in line with the ethos of always customer first.



- ✓ Since launch he Bank has issued 4+ Lac cards.
- ✓ QoQ Spends witnessed 45% growth.
- ✓ Cards in Force grew by 27% QoQ.
- √ Total Book crosses Rs. 1,200 crore.
- Activation rate of 71%.







Super Saver Interest Rate (% APR Starting from 9%)



Interest Free Cash Withdrawal (up to next billing cycle or 48 days, whichever is earlier)

<sup>\*</sup>Spending over limit is usually inadvertent by customers. Hence as a customer friendly measure, the Bank will intimate the customers if their spends are going above limit to avoid any charges incurred by them. \$Customer rates depending on algorithm, factoring in credentials, relationship with the bank and many other parameters



#### Offer Period: 10\* Oct 21 to 10" Nov 21

Offer Details: Maximum Cashback of ₹10,000 on all Credit Card EMIs and ₹1000 on Tap & Pay transactions. The Tap & Pay offer requires minimum 3 Tap & Pay transactions during the offer period.

Tap 8 Pay - Tap your card for contactless in-store transactions upto 15000, without any PIN, for faster checkout. You can enable contactless transactions through your IDFC FIRST Bank Mobile App.

> +300 MERCHANTS

purchases

#### ADDITIONAL DISCOUNTS AT PARTNER MERCHANTS









Attended	21110-112	E-alex Here Hand	A. Carrier	all products	District of the last of the la	
	MO	VE TO INDIA'S BE	ST LIFETIME F	REE CRE	DIT CARD	
NO MORE		NO MORE	l NO	MORE		NO MORE

NO MORE Joining or	NO MORE Interest on	NO MORE High Interest Rates	NO MORE Expiry and Redemption
Annual Fees	ATM Cash Withdrawals		
Best-In-class Privileges, 300+ Shopping Offers, 1000+ Dining Discounts	Interest-free Cash Withdrawal, up to 46 days with a nominal fee	9% to 36% per annum	Earn up to 10X Rewards, without any limit. Reward Points as good as cash and can be used for





受験的 A E Soan the QR code sMS 'CC' to 5676732



#### Festive offer on Credit Cards!



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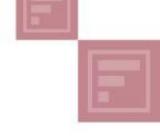
VISION & MISSION OF IDFC FIRST BANK

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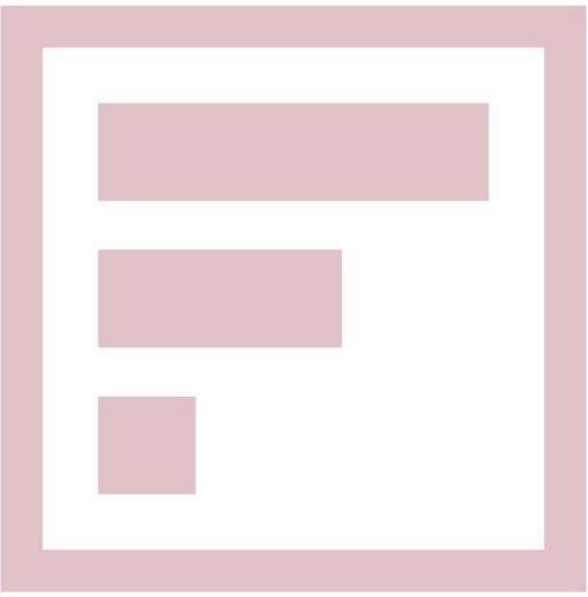










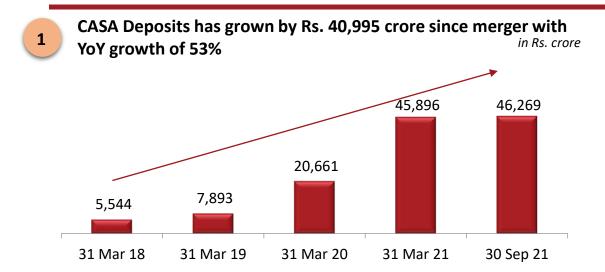


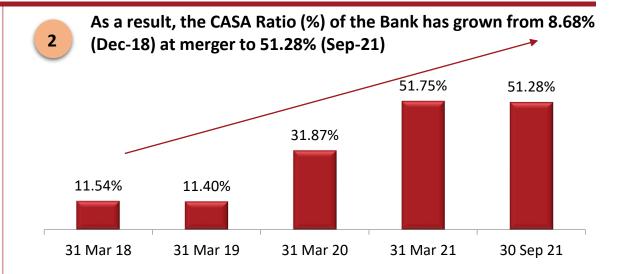
# **BUSINESS & FINANCIAL PERFORMANCE OF THE BANK**

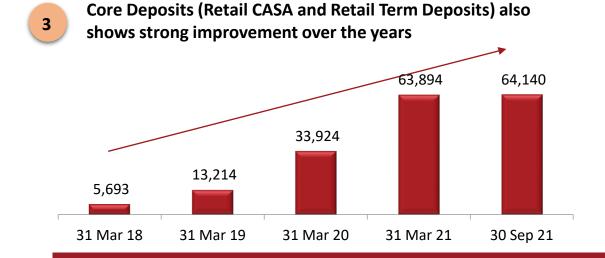
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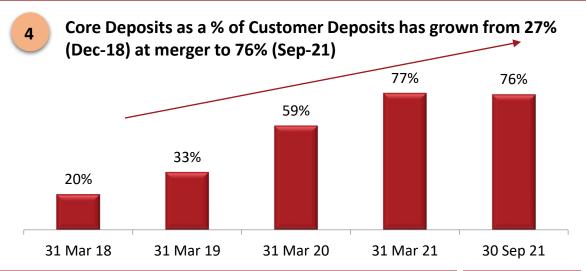


# The Bank now has a strong and well diversified liability franchise



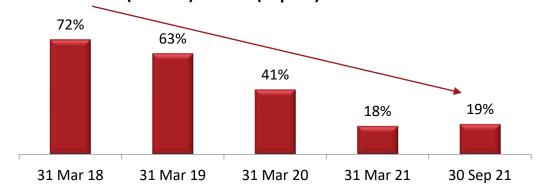




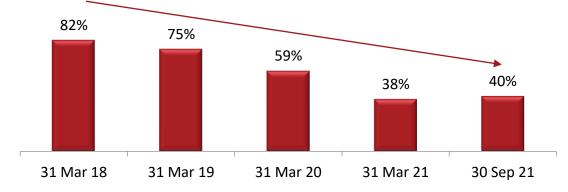


# Granularization of the Customer Deposits through quality liability franchise

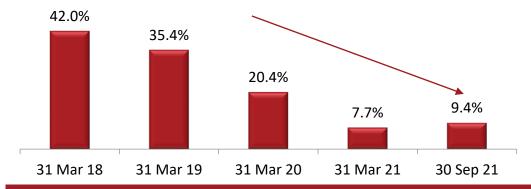
As part of the granularization, the Bank decreased its Deposits with balance above Rs. 5 crore, as % of total customer deposits, from 72% (Mar-18) to 19% (Sep-21)



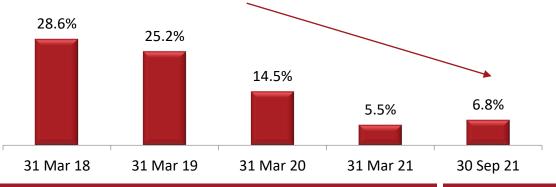
Similarly, the Bank decreased Deposits with balance above Rs. 1 crore, as % of total customer deposits, from 82% (Mar-18) to 40% (Sep-21)



The Bank reduced the top 20 depositors' concentration as % of customer deposits from 42.0% (Mar-18) 9.4% (Sep-21), thus curtailing the concentration risk



The Bank reduced the Top 10 depositors' concentration as % of customer deposits from 28.6% (Mar-18) to 6.8% (Jun-21) on similar lines



# Strong growth in retail deposits has reduced the dependence on wholesale deposits and has provided greater stability.

In Rs. Crore	Sep-20	Jun-21	Sep21	YOY%
Legacy Long Term Bonds	10,331	7,645	7,588	-27%
Legacy Infra Bonds	9,522	9,487	9,395	-1%
Refinance	10,566	13,999	17,345	64%
Other borrowings	11,310	7,131	6,265	-45%
Total Borrowings (A)	41,729	38,262	40,592	-3%
CASA	30,181	46,439	46,269	53%
Term Deposits	39,187	38,453	37,620	-4%
Total Customer Deposits (B)	69,368	84,893	83,889	21%
Certificate of Deposits (C)	5,399	6,419	6,346	18%
Money Market Borrowings (D)	5,984	10,168	12,011	101%
Borrowings + Deposits (A)+(B)+(C)+(D)	122,479	1,39,741	142,838	17%
CASA % of Deposits	40.37%	50.86%	51.28%	
Customer Deposits as % of Borrowings + Deposits	56.64%	60.75%	58.73%	

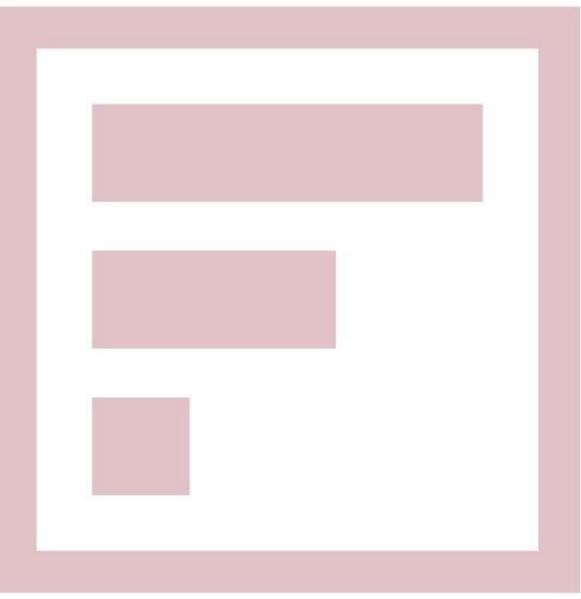
# Long Term Borrowing Maturity – Positions as on September 30, 2021

In Rs. Cr	As of Son 20, 2021		N	<b>Naturity</b>			Rol (%)	With Pos Topor (Vrs)
III KS. CI	As of Sep 30, 2021	Upto FY22	FY23	FY24	FY25	Beyond FY 25	KUI (78)	Wtd. Res. Tenor (Yrs)
Infra Bonds	9,395	0	1,466	1,411	5,581	937	8.87%	2.60
Long Term Legacy Bonds	7,588	855	0	1,710	1,308	3,714	9.00%	2.87
Other Bonds	4,020	469	1,934	767	150	700	8.72%	1.79
Refinance	6,665	798	3,053	1,884	930	0	7.98%	1.30
Total	27,667	2,122	6,454	5,772	7,969	5,351	8.67%	2.25

As we replace these high cost borrowings with our incremental cost of funds of less than 5%, it will add about ~Rs. 1,000 crore to the net interest income of the bank on an annualized basis in due course.







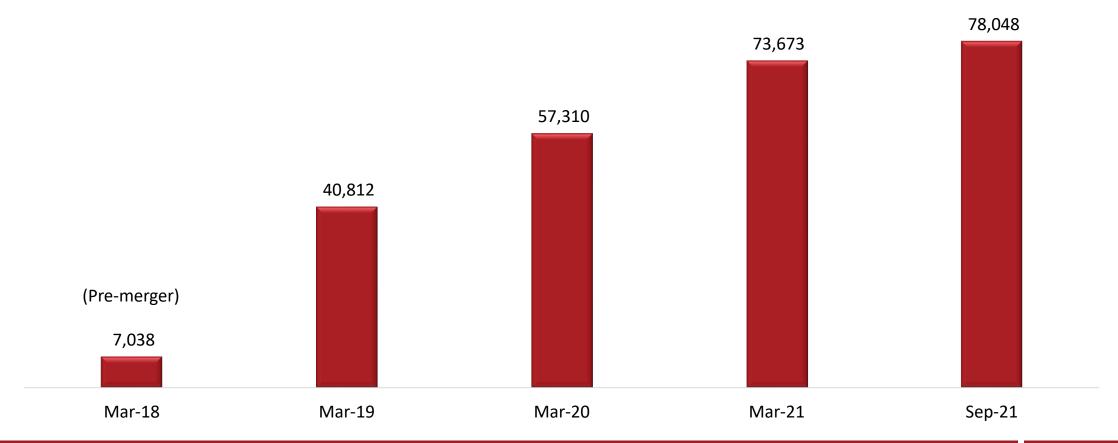
# **BUSINESS & FINANCIAL PERFORMANCE OF THE BANK**

- Update on Liabilities
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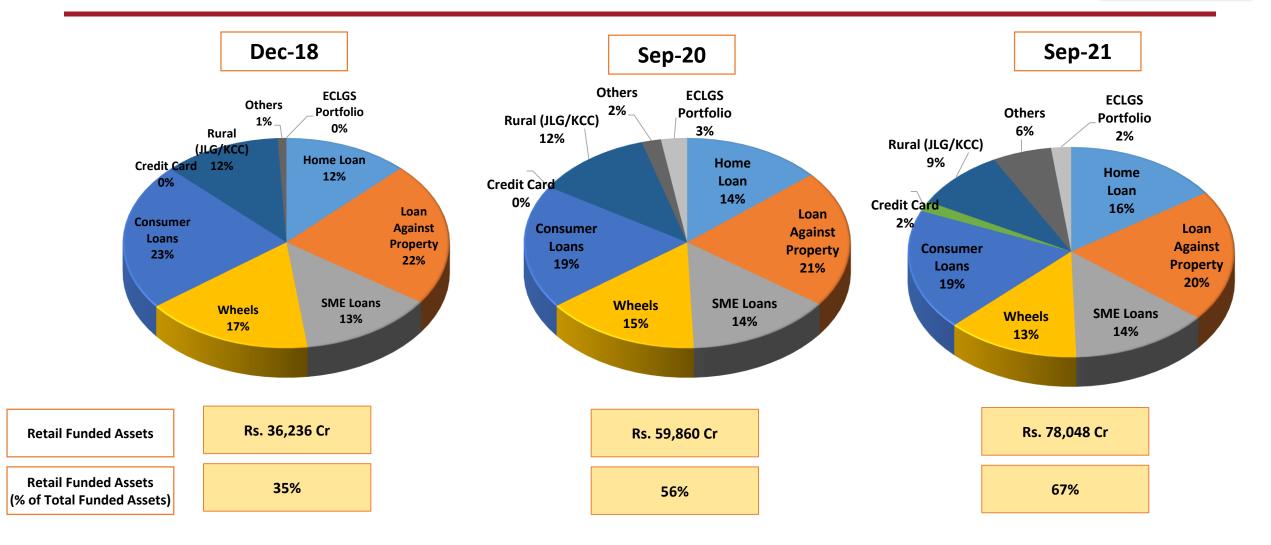


# Strong and consistent growth in retail financing over the last decade.

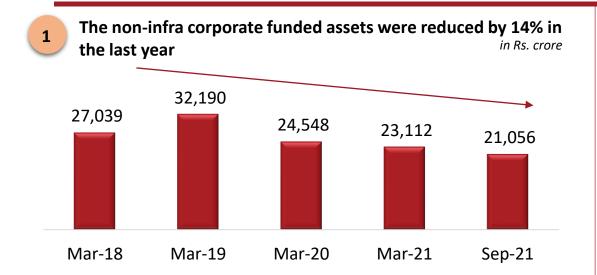
The bank has a rich history of 10 years of growing the retail loans book. Rs. 94 crores to ~ Rs. 36,000 crores in 10 years, and to Rs. 78,048 crores today. We have maintained stable growth, strong margins, and high Asset quality of Gross and Net NPA of ~2% and 1% respectively for close to a decade, except during COVID. We expect to revert to pre COVID asset quality by end FY 22.

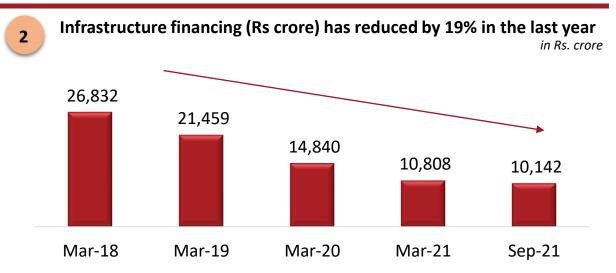


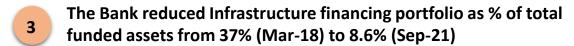
#### Loan book well diversified across more than 10 business lines

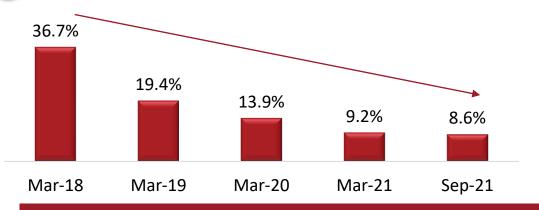


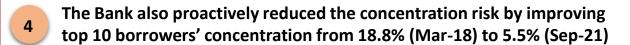
# The Bank reduced wholesale, infrastructure loan assets since merger; Top 10 borrowers' concentration reduced.

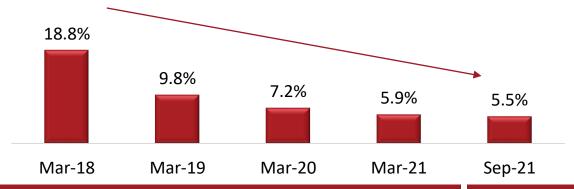




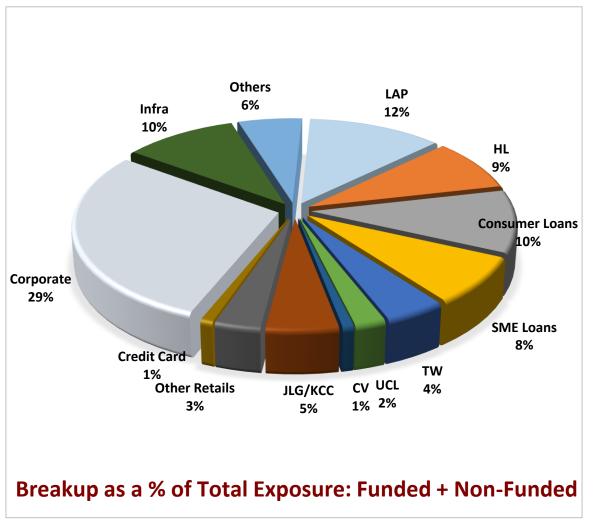


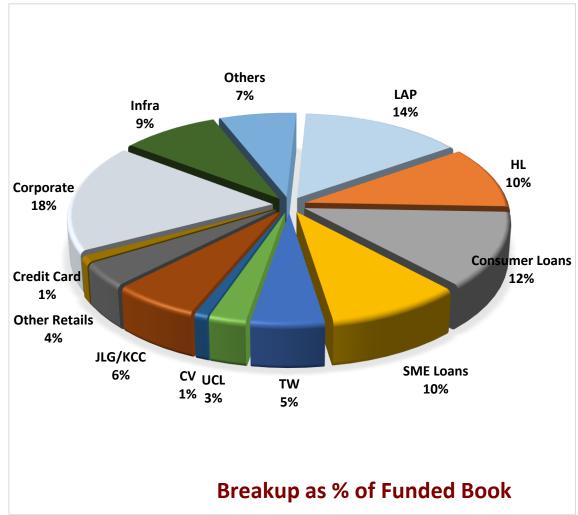






# Well Diversified business lines (Break up as % of exposure)





## **Funded Assets Breakup**

In Rs. Crore	Sep-20	Jun-21	Sep-21	Growth% (YoY)
Home Loans	8,267	10,919	12,107	46%
Loan against Property	12,688	15,087	15,891	25%
SME Loans	8,589	10,100	10,634	24%
Wheels	9,184	10,169	10,274	12%
Consumer Loans	11,480	13,843	14,564	27%
Credit Card	-	819	1,233	-
Rural (JLG/KCC)	6,944	7,093	7,182	3%
Others	1,149	3,092	4,606	301%
Total Retail Funded Assets (Excl. ECLGS Portfolio)	58,301	71,122	76,492	31%
ECLGS Portfolio	1,558	1,645	1,555	0%
Total Retail Funded Assets (A)	59,860	72,766	78,048	30%
Corporates	24,485	21,802	21,056	-14%
- Conglomerates	1,915	1,403	1,245	-35%
- Large Corporates	1,943	2,206	2,005	3%
- Emerging Large Corporates	6,166	7,173	7,428	20%
- Financial Institutional Group	11,562	9,352	8,838	-24%
- Others	2,899	1,669	1,541	-47%
Infrastructure Financing (Legacy run/off book)	12,502	10,346	10,142	-19%
Total Wholesale Funded Assets (B)	36,987	32,148	31,198	-16%
PSL Inorganic (C)	7,682	6,796	5,953	-23%
SRs and Loan Converted into Equity (D)	2,300	2,083	2,072	-10%
Total Funded Assets (A)+(B)+(C)+(D)	106,828	113,794	117,270	10%

Note: The figures above are gross of Inter-Bank Participant Certificate (IBPC) transactions.

The SME Loans include Business Loans, Business Banking, Micro Credit. The Wheels include TW Loans, Car Loans and CV Loans. The Consumer Loans include Consumer Durable Loans, PL including cross-sell loans. Others includes portfolio buyout, trade finance, digital lending etc.









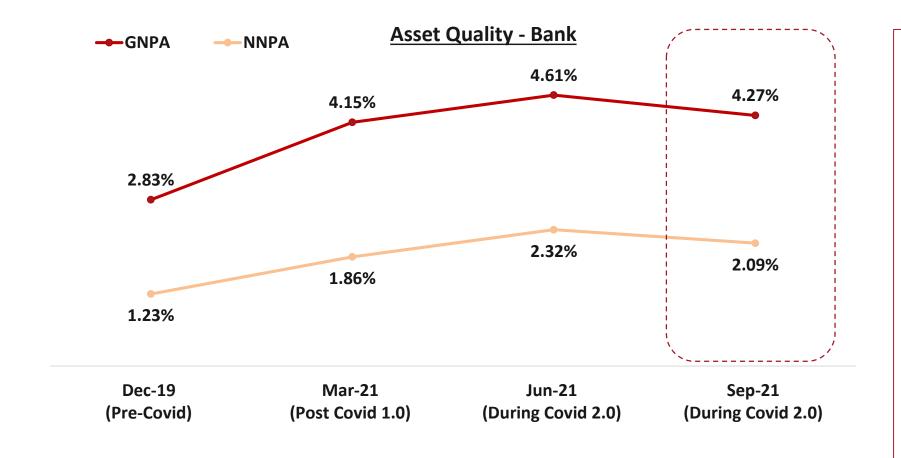
# **BUSINESS & FINANCIAL PERFORMANCE OF THE BANK**

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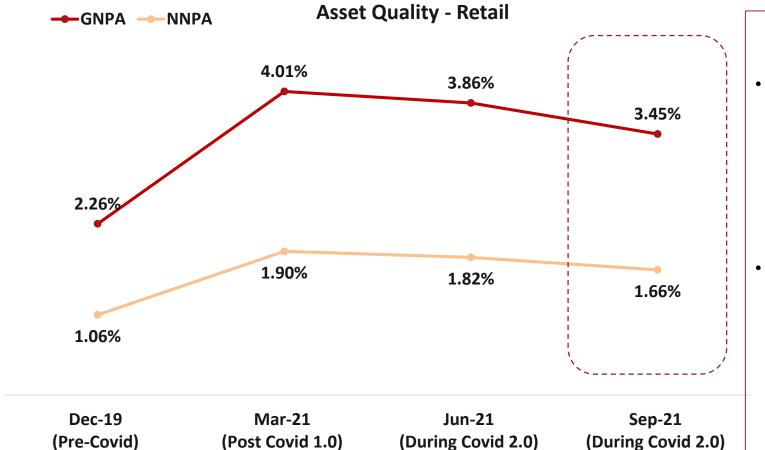
# Asset Quality Trends: The Bank is confident of asset quality returning to pre-COVID levels of 2% and 1%.





- The Asset Quality of the Bank has improved for all its business segments including retail loans, non-infra corporate loans and infrastructure loans.
- PCR at Bank level was at 52.06% as of September 30, 2021
- Without the one legacy infrastructure (toll) NPA account as mentioned earlier, the GNPA and NNPA would have been 3.47% and 1.42% with PCR at 60% as of September 30, 2021

## **Asset Quality Trends - Retail Assets**

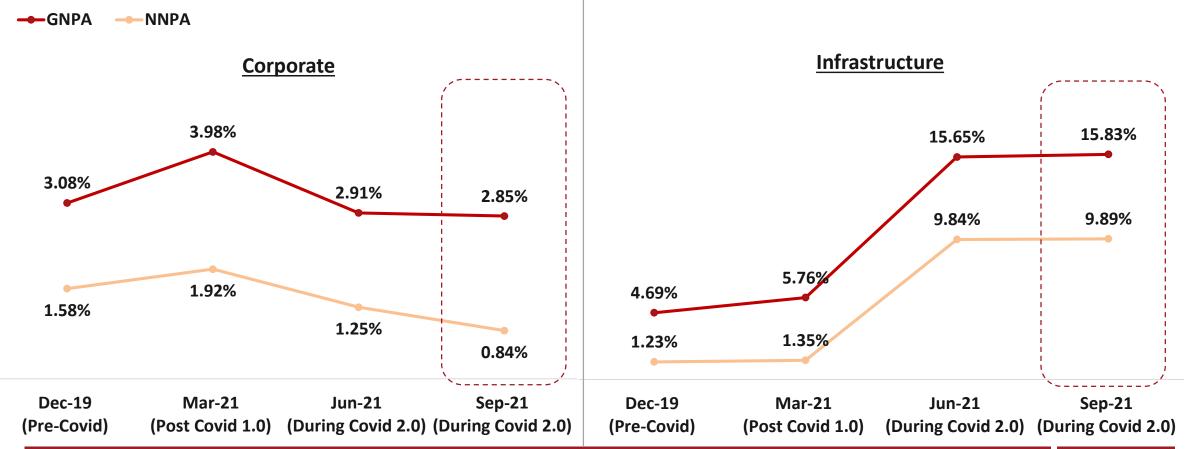


- The lead indicators, including improvement in cheque bounces on first presentation, collection efficiency, and recovery rates point to lower NPA and lower credit losses going forward.
- The Bank has also started doing prime Home
  Loans as we can now afford the same based on
  our recued cost of funds. This will give us
  further improvement in asset quality going
  forward.

# **Asset Quality Trends: Wholesale Asset Quality**



- Without one large legacy road infrastructure account (toll) which moved to NPA from SMA-2 in Q1-FY22, (which we expect to resolve in due course) the GNPA and NNPA for infrastructure finance would have been 5.21% and 0.60% respectively as of Sep 30, 2021 with PCR at 89% as of Sep 30, 2021.
- Non-infra Corporate Book PCR stood at 71%. Hence, barring one aforementioned toll account, the PCR on the wholesale book would have been 79%.



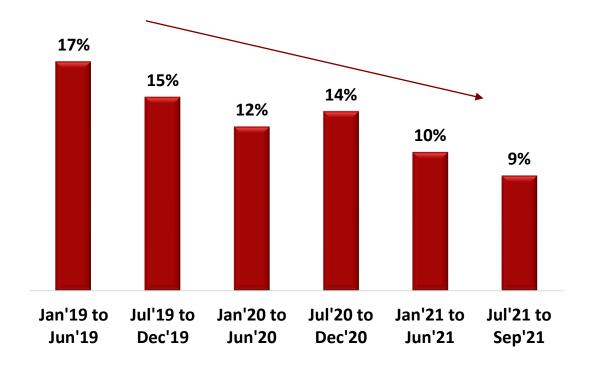
# Asset Quality Trends: The Bank is confident of improving asset quality over coming quarters.. Contd..



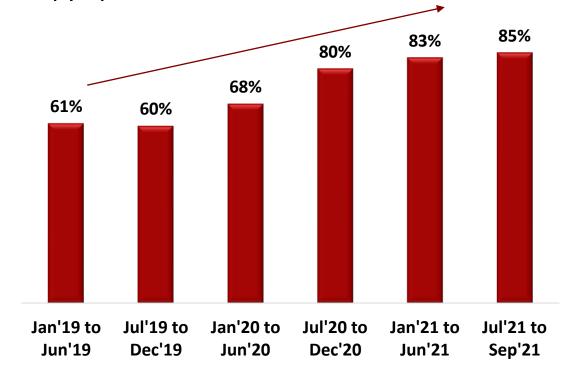
- ➤ Q2-FY22 has witnessed better recovery pattern as compared to Q1-FY22 as most of geographies have been returning into normalcy in terms of business and operation.
- The Bank was sensitive to customers affected by COVID and provided restructuring solution to the eligible customers during the last quarter as well. Standard restructured outstanding portfolio (under the COVID-19 relief package provided by the RBI) for the overall portfolio stood at 2.9% of the total Funded Assets as of September 30, 2021. The Rural portfolio has contributed largely to the increase in the restructured loans during Q2-FY22.
- The Bank has seen gradual and consistent improvement in key indicators, like (a) Improving customer profile for on-boarding (b) improving cheque bounce trends of portfolio (c) improving collection efficiencies and improved vintage analysis indicators.
- ➤ Based on the above portfolio analysis of these key indicators, the Bank continues to remain confident of reducing Gross NPA and Net NPA to pre-COVID levels and expects to reduce annualized credit costs to less than 2% by Q4 FY22 for the retail loan book.

# Future Asset Quality Indicators: Key quality Indicators showing improvement which points to lower delinquency and credit losses in future.

Improved quality of Sourcing: New to Credit customers as % incremental bookings have reduced sharply, indicating improved quality.



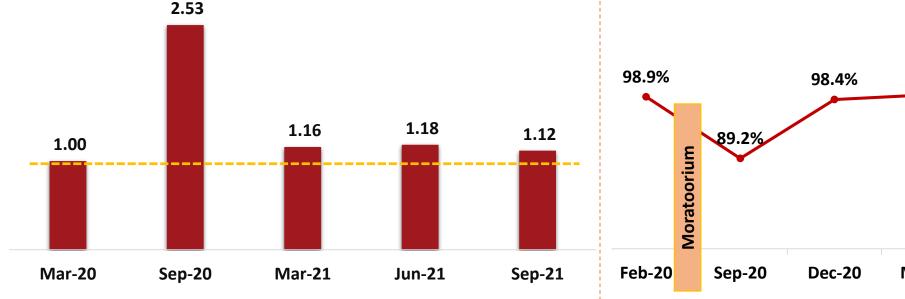
Improved quality of Sourcing: Customers having Bureau score > 700 has sharply improved from 61% to 85%.

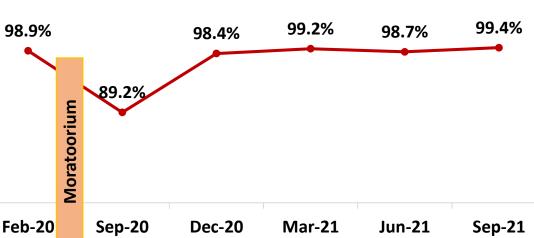


# **Future Asset Quality Indicators: Key quality Indicators showing** improvement which points to lower delinquency and credit losses in future.



Early Bucket Collection Efficiency (urban retail) in Sep, 2021 surpassed pre COVID levels (Feb 2020).

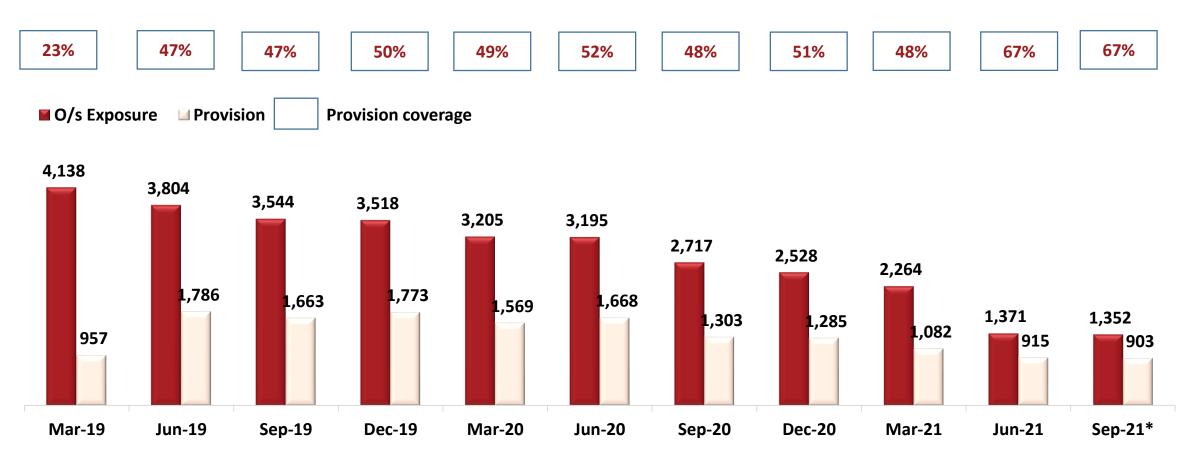




# The Bank has proactively identified the accounts, which are standard on the books as of now, but are stressed or potential NPAs, and taken provisions for the same

Client Description (Rs. Crore)	O/S Exposure	Provision	PCR%	Comments
Thermal Power Project in Orissa	513	513	100%	Account suffers from delayed payments from Discoms. We expect the account to be resolved leading to a positive economic value to the Bank, as the account is fully provided for.
Toll Road (BOT) project in MH	248	13	5%	<5% of project work remains to be completed. Toll is being collected and the account is being serviced. Toll collection which reduced on account of $2^{nd}$ covid wave has now recovered.
Housing Finance Arm of a large Corporate Conglomerate headquartered in Mumbai	215	215	100%	Our exposure is to Housing Finance Company belonging to this distressed Conglomerate engaged in infrastructure, financial services, media etc. Lending banks are running a process for management change, where a new potential owner has been identified by the CoC. We expect to get partial recovery which will be P&L accretive to us, as the account is fully provided.
Wind Power Projects in AP, GJ, KN, RJ	155	40	26%	Account servicing was earlier delayed. The project is now showing improved financial performance and is servicing debt regularly from cash flows from the project, with DSRA getting built up. However, the sponsor is still undergoing a resolution process.
Logistics Company in Karnataka	100	100	100%	The group is a Bengaluru based Coffee Group, and has been under financial stress. The Bank has initiated legal proceedings against the company. An RP has been appointed to manage the company affairs and look for potential bidders.
Solar Projects in RJ	80	1	0%	The projects are performing well and have serviced debt regularly. However, the sponsor entity is undergoing resolution process leading to a deteriorating maintenance of the project. Lenders have put together a maintenance plan – we expect economic value to be preserved.
Toll Road Projects in TN	29	10	34%	The account has been servicing debt. However, the sponsor entity is undergoing resolution process and the project requires additional cash flows for pending maintenance work.
Wind Power Projects in KN and RJ	13	13	100%	The project is generating required cashflows and is servicing debt. However, the sponsor is undergoing resolution. Repayments have been regular so far.
Total Stressed Pool Identified	1,352	903	67%	

# Identified Stressed Assets pool (apart from the declared NPAs) reduced by 50% from Rs. 2,717 crores to Rs. 1,352 crore during the last one year. Provision Coverage at 67%.



<sup>\*</sup>Apart from the accounts mentioned above, the Bank had also marked one large telecom account as stressed and provisioned 15% (Rs. 487 crore) against outstanding exposure of Rs. 3,244 crore (Funded and Non-Funded). This provision translates to 24% of the Funded exposure on this account. The said account is current and has no overdues as of September 30, 2021.







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## **Quarterly Income Statement**

In Rs. Crore	Q2 FY21	Q1 FY22	Q2 FY22	Growth (%) Y-o-Y
Interest Income <sup>1</sup>	3,925	4,089	4,101	4%
Interest Expense	2,141	1,905	1,828	-15%
Net Interest Income	1,784	2,185	2,272	27%
Fee & Other Income	291	449	658	126%
Operating Income (Excl Trading Gain)	2,075	2,634	2,930	41%
Trading Gain <sup>2</sup>	335	393	122	-64%
Operating Income	2,410	3,027	3,052	27%
Operating Expense <sup>1</sup>	1,610	2,032	2,359	47%
Pre-Provisioning Operating Profit (PPOP)	800	995	693	-13%
Core PPOP(Ex. Trading gain)	465	601	571	23%
Provisions <sup>2</sup>	674	1,872	475	-29%
Profit Before Tax	126	(877)	218	72%
Tax	25	(247)	66	164%
Profit After Tax	101	(630)	152	50%

<sup>1.</sup> Loan Servicing Fees paid to Business correspondents (incl IFBL) has been re-classified from interest income to operating expenses effective Q4 FY21, prior period numbers are also reclassed accordingly.

<sup>2.</sup> As per the RBI guidelines dated 30th Aug, 2021, provisions/write-back for mark-to market depreciation on investments in AFS and HFT has been classified under "Other Income", prior period numbers are reclassed accordingly

## **Half Yearly Income Statement**

In Rs. Crore	H1 FY21	H1 FY22	Growth (%) Y-o-Y
Interest Income <sup>1</sup>	7,874	8,190	4%
Interest Expense	4,346	3,733	-14%
Net Interest Income	3,528	4,457	26%
Fee & Other Income	440	1,107	152%
Operating Income (Excl Trading Gain)	3,967	5,564	40%
Trading Gain <sup>2</sup>	675	515	-24%
Operating Income	4,642	6,079	31%
Operating Expense <sup>1</sup>	2,947	4,392	49%
Pre-Provisioning Operating Profit (PPOP)	1,695	1,687	0%
Core Pre-Provisioning Operating Profit (Ex. Trading gain)	1,020	1,172	15%
Provisions <sup>2</sup>	1,441	2,347	63%
Profit Before Tax	254	(660)	
Tax	59	(181)	
Profit After Tax	195	(478)	

<sup>1.</sup> Loan Servicing Fees paid to Business correspondents (incl IFBL) has been re-classified from interest income to operating expenses effective Q4 FY21, prior period numbers are also reclassed accordingly.

<sup>2.</sup> As per the RBI guidelines dated 30th Aug, 2021, provisions/write-back for mark-to market depreciation on investments in AFS and HFT has been classified under "Other Income", prior period numbers are reclassed accordingly

## **Balance Sheet**

In Rs. Crore	Sep-20	Jun-21	Sep-21	Growth (%) (Q-o-Q)	Growth (%) (Y-o-Y)
Shareholders' Funds	17,538	20,170	20,350	1%	16%
Deposits	75,800	91,312	90,235	-1%	19%
- Retail Deposits	49,610	65,811	64,140	-3%	29%
- Wholesale Deposits (including CD)	26,190	25,500	26,095	2%	0%
Borrowings	47,713	48,430	52,603	9%	10%
Other liabilities and provisions	11,611	9,075	9,314	3%	-20%
Total Liabilities	152,661	168,986	172,502	2%	13%
Cash and Balances with Banks and RBI	5,257	9,774	17,019	74%	224%
Net Funded Assets	102,534	108,628	111,353	3%	9%
- Net Retail Funded Assets	59,979	71,412	75,983	6%	27%
- Net Wholesale Funded Assets*	42,556	37,217	35,370	-5%	-17%
Investments	35,600	41,368	34,881	-16%	-2%
Fixed Assets	1,131	1,298	1,329	2%	17%
Other Assets	8,139	7,918	7,920	0%	-3%
Total Assets	152,661	168,986	172,502	2%	13%

<sup>\*</sup>includes credit investments (Non-Convertible Debentures, RIDF, PTC, SRs and Loan Converted into Equity)



# Capital Adequacy Ratio is strong at 15.60% as on September 30, 2021

In Rs. Crore	Sep-20	Jun-21	Sep-21
Common Equity	17,146	19,460	19,606
Tier 2 Capital Funds	475	916	993
Total Capital Funds	17,621	20,376	20,600
Total RWA	1,19,659	130,946	1,32,057
CET 1 Ratio (%)	14.33%	14.86%	14.85%
Total CRAR (%)	14.73%	15.56%	15.60%

The regulatory requirement for the Capital Adequacy Ratio is 10.875% with CET-1 Ratio at 7.375% and Tier I at 8.875% as per the RBI Guidelines.



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**BOARD OF DIRECTORS & KEY SHAREHOLDERS** 





#### **Board of Directors: MD & CEO Profile**



With over two decades in financial services in India, V. Vaidyanathan has seen India through many lens – first as a banker (1990-2010, Citibank), then as an entrepreneur (2010-2019, Capital First) and a professional banker again (2019- date, after merging Capital First with IDFC Bank). He worked with Citibank Consumer Banking from 1990-2000, then set up ICICI Group's retail banking from 2000-2009 since its inception, built ICICI Bank's branch network to 1411 branches and 28 million customers, built a large CASA and retail deposits franchise, and built the retail lending businesses including mortgages, auto loans, credit cards and personal credit businesses to Rs. 1.35 trillion (\$30 bn). He was appointed at the Board of ICICI Bank in 2006 at age 38. In 2009, he became the MD and CEO of ICICI Prudential Life Insurance Company in India.

In 2010, he quit ICICI Group for an entrepreneurial opportunity to acquire an NBFC with an idea to convert it to a bank focused on consumer and MSME lending. On acquiring equity stake, he shut down all non-core businesses like broking and real estate financing, and instead used the NBFC platform to build MSME and Consumer Financing businesses, based on new technologies and algorithms. Between 2010 to 2018, he grew the loan book from start-up stage to Rs. 29,600 crores (US\$4.05 bn), grew the equity capital from Rs. 691 crores (US\$118 mn) to Rs. 3,993 crores (US\$600 mn), reduced Gross NPA from 5.28% to 1.94%, reduced Net NPA from 3.6% to 1%, acquired 7 million customers, got the long-term credit rating upgraded from A+ to AAA, turned around the company from losses of US\$5 mn (2010) to profit of US\$50 mn (2018), increased ROE from -6% to +15%, and increased the market cap 10 times from Rs. 780 crores (US\$120 mn) to Rs. 8,200 crores (US\$1.2 bn) in 8 years. Capital First was growing at a 5-year CAGR of loan growth of 30%, and 55% in PAT between 2013-2018.

Then, in order to secure a commercial banking license, he agreed to merge Capital First with IDFC Bank in December 2018 and took over as the MD and CEO of the merged entity. Since then, between December 2018 to September 2021, he has increased retail loan book from 13% pre-merger to 67% (Rs. 78,048 crores) of the total funded assets, increased Net Interest margin from 1.84% pre-merger to 5.76%, increased CASA from 8.68% to 51.28%, turned the bank into profitability, and is currently busy converting the bank into a world-class retail bank in India. The bank now has over 10 million customers and loan book of more than Rs. 1 lac crores (~US\$14 bn). He believes India provides unlimited opportunity in financial services in India.

During his career, he and his organization have received a number of domestic and international awards including the prestigious CNBC Awaaz Entrepreneur of the year 2020, CNBC Asia's "Innovative company of the year" India Business Leader Awards-2017, "Most Inspirational Leveraged Management Buyout, India 2018" by CFI Awards, "Entrepreneur of the Year" Award at Asia Pacific Entrepreneurship Awards 2017, "Transformational Leader 2018" by CFI Awards UK, "Financial Services Company of the Year, 2018 - VC Circle", "Outstanding contribution to Financial Inclusion, India, 2017" from Capital Finance International, London, "Most Promising Business Leaders of Asia" 2016 by Economic Times, 'Outstanding Entrepreneur Award' in Asia Pacific Entrepreneurship Awards 2016, Greatest Corporate Leaders of India- 2014, Business Today - India's Most Valuable Companies 2016 & 2015, Economic Times 500 India's Future Ready Companies 2016, Fortune India's Next 500 Companies 2016, Dun & Bradstreet India's Top 500 Companies & Corporates 2016 & 2015. During his prior stint, awards included "Best Retail bank in Asia 2001", "Excellence in Retail Banking Award" 2002, "Best Retail Bank in India 2003, 2004, and 2005" from the Asian Banker, "Most Innovative Bank" 2007, "Leaders under 40" from Business Today in 2009, and was nominated "Retail Banker of the Year" by EFMA Europe for 2008.

He is an alumnus of Birla Institute of Technology and Harvard Business School (Advanced Management Program). He has run 23 half-marathons and 8 full marathons.

#### **Board of Directors**



#### MR. SANJEEB CHAUDHURI - PART-TIME NON-EXECUTIVE CHAIRPERSON (INDEPENDENT DIRECTOR)

Mr. Sanjeeb Chaudhuri is a Board member and Advisor to global organizations across Europe, the US and Asia. He has most recently been Regional Business Head for India and South Asia for Retail, Commercial and Private Banking and also Global Head of Brand and Chief Marketing Officer at Standard Chartered Bank. Prior to this, he was CEO for Retail and Commercial Banking for Citigroup, Europe, Middle East and Africa. He is an MBA in Marketing and has completed an Advanced Management Program.



#### MR. AASHISH KAMAT - INDEPENDENT DIRECTOR

Mr. Aashish Kamat has over 30 years of experience in the corporate world, with 24 years being in banking & financial services & 6 years in public accounting. He was the Country Head for UBS India, from 2012 until his retirement in January 2018. Prior to that he was the Regional COO/CFO for Asia Pacific at JP Morgan based out of Hong Kong. Before moving to Hong Kong, he was in New York, where is was the Global Controller for the Investment Bank (IB) at JP Morgan in New York; & at Bank of America as the Global CFO for the IB, and, Consumer and Mortgage Products. Mr. Kamat started his career with Coopers & Lybrand, a public accounting firm, in 1988 before he joined JP Morgan in 1994.



#### DR. (MRS.) BRINDA JAGIRDAR - INDEPENDENT DIRECTOR

Dr. (Mrs.) Brinda Jagirdar, is an independent consulting economist with specialization in areas relating to the Indian economy and financial intermediation. She is on the Governing Council of Treasury Elite, a knowledge sharing platform for finance and treasury professionals. She retired as General Manager and Chief Economist, SBI, based at its Corporate Office in Mumbai. She has a brilliant academic record, with a Ph.D. in Economics from the Department of Economics, University of Mumbai, M.S. in Economics from the University of California at Davis, USA, M.A. in Economics from Gokhale Institute of Politics and Economics, Pune and B.A. in Economics from Fergusson College, Pune. She has attended an Executive Programme at the Kennedy School of Government, Harvard University, USA and a leadership programme at IIM Lucknow.



#### MR. HEMANG RAJA - INDEPENDENT DIRECTOR

Mr. Hemang Raja, is an MBA from Abeline Christian University, Texas, with a major in finance. He has also done an Advance Management Program (AMP) from Oxford University, UK. He has vast experience in the areas of Private Equity, Fund Management and Capital Markets in companies like Credit Suisse and Asia Growth Capital Advisers in India as MD and Head - India. He has served on the executive committee of the board of the National Stock Exchange of India Limited; also served as a member of the Corporate Governance Committee of the BSE Limited.

#### **Board of Directors**



#### MR. PRAVIR VOHRA - INDEPENDENT DIRECTOR

Mr. Pravir Vohra is a postgraduate in Economics from St. Stephen's College, University of Delhi & a Certified Associate of the Indian Institute of Bankers. He began his career in banking with SBI where he worked for over 23 years. He held various senior level positions in business as well as technology within the bank, both in India & abroad. The late 1990s saw Mr. Vohra as Vice President in charge of the Corporate Services group at Times Bank Ltd. In January 2000, he moved to the ICICI Bank group where he headed a number of functions like the Retail Technology Group & Technology Management Group. From 2005 till 2012 he was the President and Group CTO at ICICI Bank.



#### MR. S GANESH KUMAR - INDEPENDENT DIRECTOR

Mr. S Ganesh Kumar was the Executive Director of the Reserve Bank of India. He was with the Reserve Bank of India for more than three decades. His most recent responsibilities included the entire gamut of Payment and Settlement Systems, creation and development of strategic plans for the Bank and to take care of the external investments and manage the foreign exchange reserves with the central bank. Mr. Kumar is a post graduate in Management having experience in varied fields such as marketing, market research, banking, finance, law, and Information Technology.



#### MR. AJAY SONDHI - NON-EXECUTIVE NON INDEPENDENT DIRECTOR

Mr. Ajay Sondhi, is a 2017 Fellow, Harvard Advanced Leadership Initiative, MBA - Finance from JBIMS, Mumbai University, and B.A. in Economics (Honors) from St. Stephens College, Delhi University. He is a seasoned Financial Services and Board professional with extensive Indian and global experience. Most recently he was Founder & CEO of Sentinel Advisors Pte Ltd, Singapore, a boutique business and strategy advisory firm. He was previously MD and Regional Manager for PWM at Goldman Sachs, Singapore. He has had a long career in banking, and has held several senior leadership roles in the industry in India and overseas.

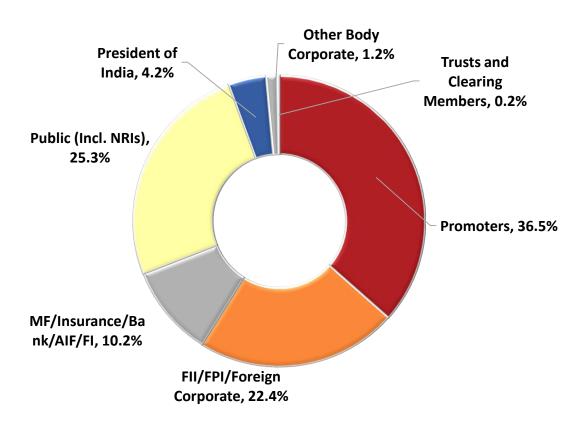


#### MR. VISHAL MAHADEVIA - NON-EXECUTIVE NON INDEPENDENT DIRECTOR

Mr. Vishal Mahadevia joined Warburg Pincus in 2006 & is a member of the firm's executive management group. Previously, he was a Principal at Greenbriar Equity Group, a fund focused on private equity investments in the transportation sector. Prior to that, Mr. Mahadevia worked at Three Cities Research, a New York-based PE fund, & as a consultant with McKinsey & Company. He received a B.S. in economics with a concentration in finance & B.S. in electrical engineering from the University of Pennsylvania.

# Shareholding Pattern & Key Shareholders as of September 30, 2021

Scrip Name: IDFC FIRST Bank (BSE: 539437, NSE:IDFCFIRSTB)



Total # of shares as of September 30, 2021: 621.21 Cr Book Value per Share as of September 30, 2021: Rs. 32.76 Market Cap. as on September 30, 2021: Rs. 29,601 Crore

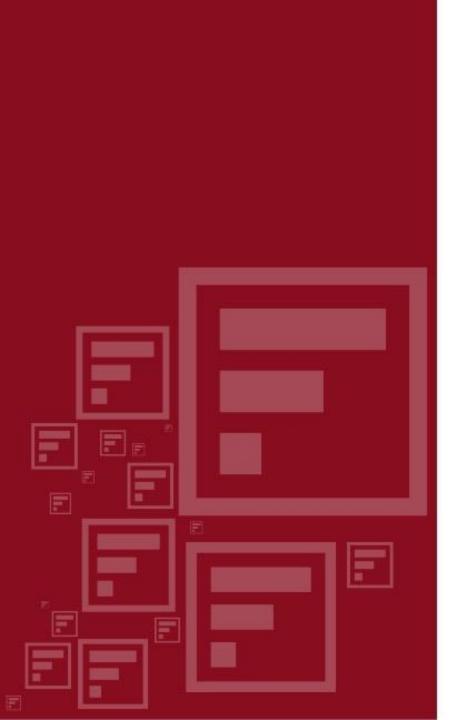
Key Shareholders (through their respective various funds and affiliate companies wherever applicable)	% Holding
IDFC Financial Holding Company Limited	36.52
Warburg Pincus through its affiliated entities	9.07
President of India	4.21
Odyssey 44	3.68
ICICI Prudential Life Insurance	3.31
Baillie Gifford	2.70
Aditya Birla Asset Management	1.84
Vanguard	1.71
Bajaj Allianz Life Insurance	1.17
City of New York Group Trust	0.74
Ishares	0.67

On a fully diluted basis, including shares and options, Mr. Vaidyanathan holds 2.25% of the equity of the Bank including shares held in his social welfare trust.

# **IDFC FIRST Bank**

- ✓ Set for Growth.
- ✓ Set for Profitability.
- ✓ Set for Scale.
- ✓ Customer First.
- ✓ Digital.





# THANK YOU



#### **Annexure**

Since the business model of Capital First is an important part of the business being built in the merged bank, the brief history and the progress of Capital First is being provided for ready reference to investors.

# Business Model of Capital First

## **Successful Trajectory of Growth and Profits at Capital First**

#### History of Capital First Limited

The Company was first listed on Stock Exchanges in January 2008. Between 2010 to 2012, Mr Vaidyanathan acquired a stake in the company and executed a Management Buyout (MBO) of the Company with equity backing of Rs. 810 crore from Warburg Pincus, and created a new brand and entity called Capital First. As part of the MBO, the company raised fresh equity, reconstituted a new Board and got new shareholders, including open offer to public. A brief history of the company is as follows:

2008-10	The Company was largely in the business of Wholesale Financing, PE, Asset Management, Foreign Exchange and Retail Equity Broking. The total AUM of the Company was Rs. 935 crore of which Retail AUM was 10%, Rs. 94 crore.
2010-11	Mr. V Vaidyanathan joined the Company and prepared the ground for executing a Management Buyout by taking significant corporate actions including divesting Forex JV to JV partner, merging a subsidiary NBFC with itself, by winding down other non core businesses and launching retail businesses in the Company. The Company launched technology driven financial businesses for the consumer and SME segments. The Retail loan book crossed Rs. 700 crore by March 2011. The Company presented this as proof of concept to many global private equity players for Buyout.
2011-12	The company continued to present the concept to prospective PE players throughout the year. The Company undertook additional corporate actions and further wound down non-core business subsidiaries and launched more retail financing businesses. The concept, model and volume of retail financing businesses gained traction and reached to Rs. 3,660 crore, 44% of the overall AUM.
2012-13	Mr. Vaidyanathan secured equity backing of Rs. 810 crore from Warburg Pincus for an MBO and thus Capital First was founded. As part of the transaction an open offer was launched, the Company raised Rs. 100 crore of fresh equity capital, a new Board was reconstituted and a new brand and entity "Capital First" was created.
2013-14	The Company further raised Rs. 178 crore as fresh equity at Rs. 153/ share. It acquired HFC license from NHB and launched housing finance business under its wholly owned subsidiary.
2014-15	Company's Assets under Management reached Rs. ~12,000 crore and the number of customers financed since inception crossed 10 lacs. The Company raised Rs. 300 crore through QIP at Rs. 390 per share from marquee foreign and domestic investors.
2015-16	The Company received recognition as "Business Today – India's most Valuable Companies 2015" and "Dun & Bradstreet – India's top 500 Companies, 2015". The Company scrip was included in S&P BSE 500 Index.
2016-17	Company's Assets under Management reached ~ Rs. 20,000 crore and the number of customers financed since inception crossed 4.0 million. The Company raised fresh equity capital of Rs. 340 crore from GIC, Singapore through preferential allotment @ Rs. 712 per share. The Company received recognition as "CNBC Asia – Innovative Company of the Year, IBLA, 2017", "Economic Times – 500 India's Future Ready Companies 2016" and "Fortune India's Next 500 Companies, 2016".
2017-18	The Company's Asset Under Management touch ~Rs. 27,000 crore and number of customers financed crossed 6.0 million. The Company received "Best BFSI Brand Award 2018" at The Economic Times Best BFSI Brand Awards 2018 and "Financial Services Company of the Year 2018" at VC Circle Awards 2018. In January 2018, the Company announced the merger with IDFC Bank subject to regulatory approvals.

# Successful Trajectory of Growth and Profits at Capital First.

This page is an extract from Capital First investor Presentation of September 2018, which is the last quarter prior to merger. Presented here to demonstrate the capability of the core loan book and the track record of growth and profitability.

#### From 31-March-2010 to 31-Mar-2018, the company has transformed across all key parameters including:

•	The total Capital has grown	from Rs. 691 crore to Rs. 3,993 crore		8-Yr CAGR%	%Growth – FY18
•	The Assets under Management increased	from Rs. 935 crore to Rs. 26,997 crore			7001011111111111
•	The Retail Assets Under Management increased	from Rs. 94 crore to Rs. 25,243 crore	Total Capital	25%	17%
•	The long term credit rating has upgraded	from A+ to AAA	Total AUM	52%	36%
•	The number of lenders increased	from 5 to 297	Retail AUM	101%	38%
•	The Gross NPA reduced	from 5.28% to 1.62%			

The Net Profit/(Loss) increased from loss of Rs. 32.2 crore in FY 09 to Profit of Rs. 327.4 crore (FY18)

over 7 million

from 3.78% to 1.00%

#### The 5 year CAGR for key parameters are as follows:

Cumulative customers financed reached

The Net NPA reduced

0	Total Asset Under Management has grown at a CAGR of	29% from Rs. 7,510 crore (FY13) to Rs. 26,997 crore (FY18)
0	Total Income has grown at a CAGR of	<b>47%</b> from Rs. 357.5 crore (FY13) to Rs. 2429.6 crore (FY18)
0	Profit After Tax has grown at a CAGR of	<b>56%</b> from Rs. 35.1 crore (FY13) to Rs. 327.4 crore (FY18)
0	Earning Per Share has grown at a CAGR of	<b>46%</b> from Rs. 4.94 (FY13) to Rs. 33.04 (FY18)

# Capital First: the Return on Equity continuously improved over the quarters...

This page is an extract from Capital First investor Presentation of September 2018, which is the last quarter prior to merger. Presented here to demonstrate the capability of the core loan book and the track record of growth and profitability.

