

July 30, 2022

#### IDFCFIRSTBANK/SD/111/2022-23

National Stock Exchange of India Limited Exchange Plaza, Plot No. C - 1, G - Block Bandra-Kurla Complex, Bandra (East) Mumbai 400 051 NSE - Symbol: IDFCFIRSTB BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort Mumbai 400 001 BSE - Scrip Code: 539437

# Sub.: Investor Presentation – Unaudited Standalone and Consolidated Financial Results ("Financial Results") of IDFC FIRST Bank Limited ("Bank") for the quarter ended June 30, 2022.

Dear Sir / Madam,

Please find enclose herewith the Investor Presentation in connection with the Financial Results of the Bank for the quarter ended June 30, 2022 (Q1-FY23).

The above information is also being hosted on the Bank's website at <u>www.idfcfirstbank.com</u>, in terms of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

Please take the above on record and acknowledge receipt of the same.

Thanking you,

Yours faithfully, For IDFC FIRST Bank Limited

Satish Gaikwad Head – Legal & Company Secretary

Encl.: As above

IDFC FIRST Bank Limited

Naman Chambers, C 32, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051. Tel: +91 22 7132 5500 Fax: +91 22 2654 0354 **Registered Office:** KRM Towers, 7th Floor, No.1, Harrington Road, Chetpet, Chennai - 600 031. Tel: +91 44 4564 4000 Fax: +91 44 4564 4022 CIN: L65110TN2014PLC097792 bank.info@idfcfirstbank.com www.idfcfirstbank.com



# Investor Presentation – Q1 FY23

JDFC FIRST Bank | आई डी एफ सी फररे बेंक

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# Bank at a glance

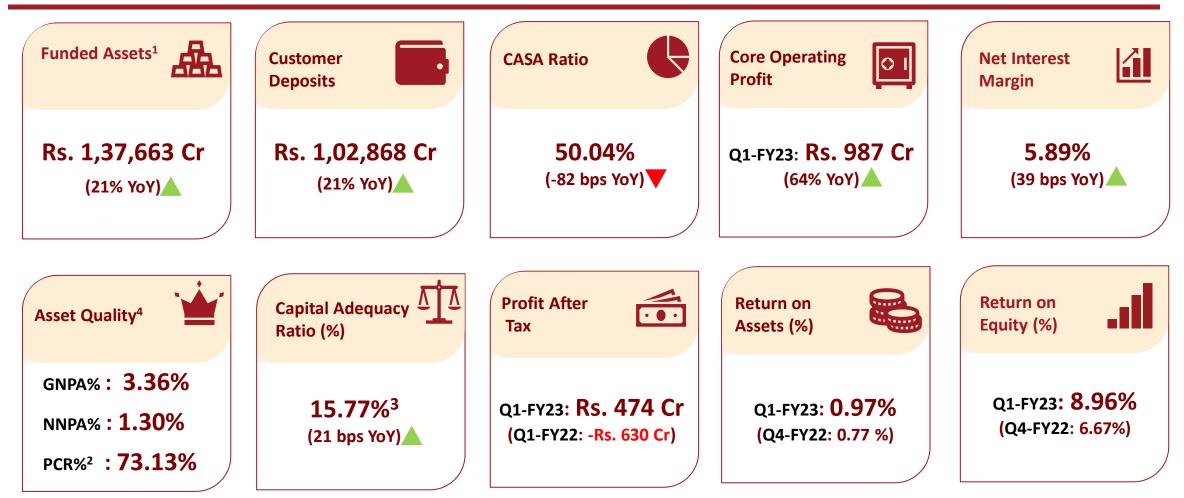
- Key Financial Highlights of Q1 FY23
- Background of IDFC FIRST Bank
- Our Vision

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- Products and Digital Innovation
- **Deposits and Borrowings**
- **Funded Assets**
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- Shareholding Pattern
- FIRST Compass (ESG)
- **Awards & Recognition**

1. Bank at a Glance

# Bank At a Glance (as on June 30, 2022)



1. Net of IBPC. 2. Provision Coverage Ratio is including technical write w/offs. 3. Including profits of Q1 FY23. 4. GNPA & NNPA as on March 31, 2022 stood at 3.70% and 1.53% with PCR of 70.29%;



#### 1. Bank at a Glance

# **Salient Features of our Business Model**

Corporate Governance	<ul> <li>We maintain the highest levels of corporate governance at all times.</li> <li>Our Board members are highly experienced and held senior positions in leading global corporations, government institutions or regulatory bodies.</li> <li>All significant Board Committees are headed by independent directors.</li> </ul>
Growth	<ul> <li>We have specialized capabilities and skills in financing consumers and small businesses in India which have enormous opportunities for growth ahead.</li> <li>We expect to grow the overall loan book ~20-25% on a sustainable basis from here on for the foreseeable future.</li> <li>On the deposits side, we have grown retail deposits by 3-Year CAGR of 73%, based on our strong brand, customer first propositions, high service levels and reached CASA % of ~50%. We have created the strong capabilities to comfortably grow the deposit base from here on as required.</li> </ul>
Asset Quality	<ul> <li>For retail and commercial finance, which is the majority of the book, our GNPA and NNPA has reduced to 2.12% and 0.93%, respectively.</li> <li>Post COVID, NPAs in this segment has quickly reverted back to our long-term trend of GNPA and NNPA levels of ~2% and less than 1% respectively and we expect to sustain these levels going forward based on input trends of cheque bounce, collection efficiency, recoveries, vintage analysis etc.</li> <li>All stressed legacy large-ticket wholesale exposures accounted for.</li> </ul>
Technology	<ul> <li>We invest in contemporary technology architectures and digital capabilities that will help the bank to enable efficiency, resilience, and growth.</li> <li>We employ high end technologies in credit underwriting, portfolio management, collection strategy, fraud risk mitigation, deposit mobilization, digital marketing and other such areas.</li> </ul>
Customer First	<ul> <li>We believe in making customer friendly products and services. We apply a "Near-and-Dear" test while designing all our products and services, meaning, we only sell such products which we are happy to sell to our family members. We were the first universal bank to offer monthly interest credit for savings accounts and launched credit card with differentiated offerings like dynamic interest rate.</li> </ul>
Profitability	<ul> <li>Our NIM is strong at ~ 6%. Our Incremental ROE on Retail and commercial finance is between 18-20% after adjusting for credit costs and tax. As a result, over the last 4 trailing quarters, our ROE has increased from 2.97% in Q2-FY22 to 5.44% in Q3-FY22, to 6.67% in Q4-FY22 and to 8.96% in Q1-FY23. This clearly demonstrates the strong ROE generation of our incremental business which is rapidly increasing the ROE of the Bank. We expect this phenomenon to continue to play out going forward. Our business model is fundamentally geared for high-teens ROE.</li> </ul>



Bank at a glance

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#### 2. Key Financial Highlights of Q1 FY23

# Key Financial Highlights of Q1 FY23

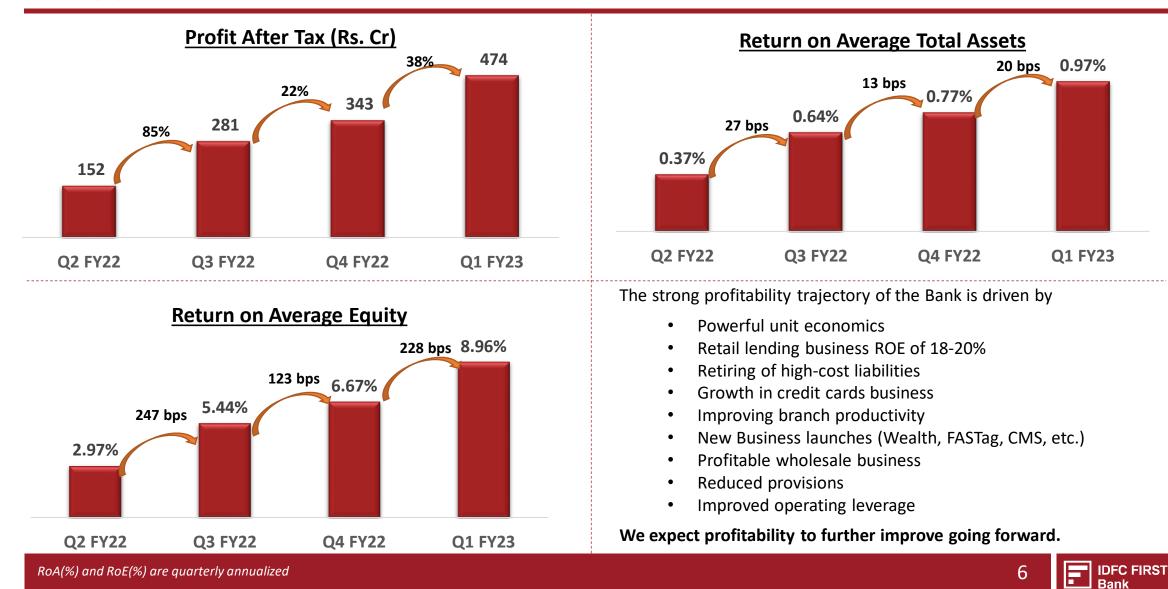
Area	Key Parameters	Q1 FY22 Q1 FY23		Growth (%/bps)	
Assets	Total Funded Assets <sup>1</sup>	Rs. 1,13,794 Cr	Rs. 1,37,663 Cr	21%	
	Customer Deposits	Rs. 84,893 Cr	Rs. 1,02,868 Cr	21%	
Deposits	CASA Ratio (%)	50.86%	50.04%	82 bps 🔻	
Accet Quality	Bank Level	GNPA: 4.61%, NNPA: 2.32%	GNPA: 3.36%, NNPA: 1.30%	125 bps, 102 bps	
Asset Quality	Retail & Commercial Finance <sup>2</sup>	GNPA: 3.86%, NNPA: 1.82%	GNPA: 2.12%, NNPA: 0.93%	174 bps, 89 bps 💙	
	Core Operating Income <sup>3</sup>	Rs. 2,634 Cr	Rs. 3,650 Cr	39%	
	Cost to Income <sup>4</sup> (%)	77.16%	72.95%	419 bps 🔻	
	Core Operating Profit <sup>4</sup>	Rs. 601 Cr	Rs. 987 Cr	64%	
Profitability	Profit/(Loss) After Tax	Rs. (630) Cr	Rs. 474 Cr	-	
	RoA% <sup>5</sup>	-1.51%	0.97%	-	
	RoE% <sup>5</sup>	-13.31%	8.96%	-	

1. Net of IBPC; 2. Commercial Finance consists of business installment loans, micro business loans, small business working capital, commercial vehicle, trade advances etc. with most loans < Rs. 5 crore; 3. Core Operating Income comprises of Net Interest Income & Fee and Other Income excluding trading gain; 4. Excluding trading gain; 5. RoA/RoE are quarterly annualized IDFC FIRST Bank

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#### 2. Key Financial Highlights of Q1 FY23

# Strong growth in profitability; ROA touches ~1%



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- IDFC FIRST Bank was created by the merger of Erstwhile IDFC Bank and Erstwhile Capital First on December 18, 2018.
- Erstwhile IDFC Bank started its operation as a Bank after demerger from IDFC Ltd, a premier infrastructure Financing Domestic Financial Institution renowned for its contribution to infrastructure in India since 1997.
- Capital First was a successful consumer and MSME financing entity since 2012 with strong track record of growth, profits and asset quality.

On merger, 13.9 shares of IDFC Bank were issued for every share of Capital First as part of the merger scheme in December 2018



# **Background - Erstwhile IDFC Bank**

#### 3. Background of IDFC FIRST Bank

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**IDFC FIRST** 

#### About IDFC Bank

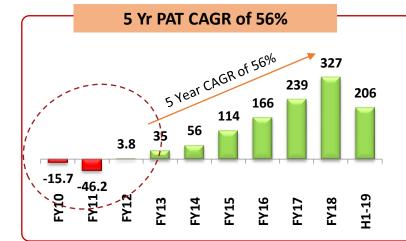
In 2015, IDFC Bank was formed out of demerger from IDFC Ltd which was one of the biggest infrastructure finance company in India. The institution diversified into Asset Management, Institutional Broking and Investment Banking. It applied for and acquired a Commercial Banking License from RBI. IDFC Bank created a strong banking framework creating all the necessary systems, risk management, infrastructure, IT architecture and processes for future growth. It created efficient cash management system and treasury and for managing trading.

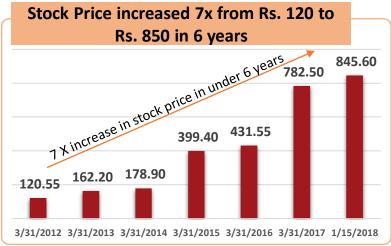
1997 • IDFC incorporated in Chennai on the recommendation of the Expert Group on commercialization of Infrastructure Projects	2008 • Acquired AMC business of Standard Chartered Bank. Setup an office in Singapore	2011 <ul> <li>IDFC Mutual Fund ranked 10<sup>th</sup></li> </ul>	2014
2005 • IDFC lists on both NSE & BSE. Raises Rs. 1372 crore of equity capital	2009 • IDFC is recognised as a top 5 Lead Arranger for Project Finance Loans in Asha by Dealogic	in the country by AUM 2012 IDFC completes 15 years. Recognised as the best NBFC for Infrastructure Financing.	Secured license from RBI 2015     Launch of IDFC Bank
<ul> <li>2007</li> <li>Does a QIP raising Rs. 2100 crore</li> <li>Acquired SSKI, a leading domestic investment bank and institutional equities firm</li> </ul>	2010 • IDFC Investment Bank ranked 2 <sup>nd</sup> in the equity league tables by Bloomberg. IDFC ranked among the top 50 companies in India's S&P ESG Index.		

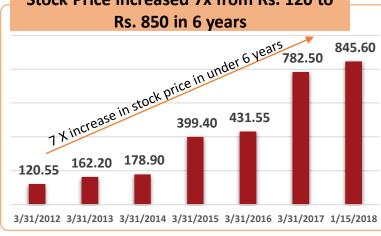
#### 3. Background of **IDFC FIRST Bank**

# **Background - Erstwhile Capital First**

(Rs. Cr)





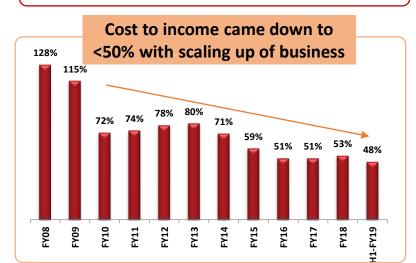


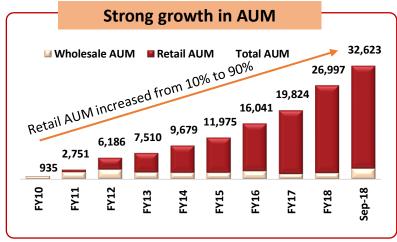


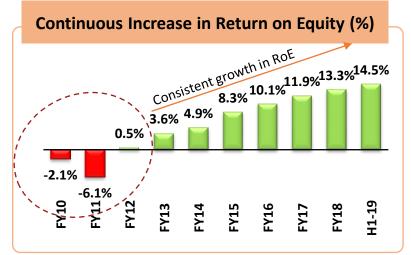


Capital First was a successful NBFC, growing its loan book and net profits at year CAGR of 29% and 56% 5 а respectively, with stable asset quality of Gross NPA of <2% and Net NPA of <1% for nearly a decade.

Background







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# Key Excerpts from MD & CEO's letter to shareholders in AR 2020-21

#### **Our Vision:**

"To build a world class bank in India, guided by ethics, powered by technology and be a force for social good."



d profitability are carrying rgely legacy, are replaced

ir Bank, you ability of our ump straight incremental Working on the theme of Customer First, we came up with many unique features as follows:

We advise our product teams to design products in such a way that it is meant to be sold to our "near and dear" ones.

ur Bank.
Monthly credits: We have started "monthly" credit of interest on savings accounts, against the industry practice of Quarterly credits. So, our customers earn "interest on interest" monthly on their savings accounts. To the best of our knowledge, no large

say that were tayed motivated DVID. They were ssist customers. are scheme for salary credit to loan, extension ths, scholarship until graduation, ning allowance of ated this greatly.

# Don't underestimate the power of the 50% CASA Bank with a powerful and tested lending machine attached to it.

I express our sincere thanks to our regulator the Reserve Bank of India who have constantly guided us on our approach and supported us throughout. Our Board members are eminent people with rich experience, have great intellect, highest levels of integrity and have constantly guided the Bank with strategic inputs and towards very high standards of corporate governance.

I sincerely thank our customers for banking with us. Lalso

 2- 1- 2 Formula: We will be targeting a 2-1-2 formula, i.e. Gross NPA of 2%, Net NPA of 1% and provisions of 2% on funded assets on a steady state basis.

We will be targeting a 2-1-2 formula, i.e. Gross NPA of 2%, Net NPA of 1% and provisions of 2% on funded assets



# Key Excerpts from MD & CEO's letter to shareholders in AR 2021-22

I have always maintained that we are building a world class bank for the longer run and are not rushing it. We tick all boxes except one. We currently don't make the cut on only one count- net profits. I believe we will address this issue in FY23 comprehensively.	CLOSI I have all bank for all boxes custome growth p diversifie growing We curre profits. I expect to to see a get here operating	<ul> <li>members are in identified the Board.</li> <li>We are a universal bank with highly diversified sources of income. Apart from lending, we have launched several other new businesses such as cash management, Trade Forex, Wealth management, toll and transit, credit card business, segmented current accounts, start-up banking, and distribution of insurance and investment products.</li> <li>Mutual funds, PMS, AIF, insurance, Sovereign Gold bond and many such products where we will make distribution of ural transit, credit card business, segmented current accounts, start-up banking, and distribution of insurance and investment products.</li> <li>Interpublicity, shortcuts to culture and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and distribution of insurance and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and distribution of insurance and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and distribution of insurance and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and distribution of insurance and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> <li>Interpublicity, shortcuts to current accounts, start-up banking, and investment products.</li> </ul>	ion
early bucket collection efficiency, including chequ clearance plus field collections, has increased from The trend line on ROE is very encouraging. In Q4 FY21, our annualized ROE was 2.92%, in Q4 FY22 was 6.67%, and for Q4FY23, we have guided for double digit ROE. You can see for yourself how this chart is rising.	ie car los m largely Thus and h to dilu track t 1% res <b>Risk t</b> We ha are dis to cau As a years, 29% t	<ul> <li>We will not dilute credit norms to get more business. We are very careful with our portfolio quality and we monitor indicators minutely. We rigorously subject the applications through 10 specific filters. We generally reject about 40-60% of the applications received by us based on product category as part of the above stringent filtration process.</li> </ul>	tress 2014), L&FS Gross verag etail o ears, growt Corpo ac cro corpo capita a cut irst fo produ



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# The Bank has a wide bouquet of fund based and non-fund based products across urban and rural consumer, MSMEs and Corporates

5. Product & Digital Innovations

For salaried & self-employed individuals, the Bank provides various products to fulfill different financial needs across urban and rural India.

#### **Prime Home Loans**



**Car Loans** 



**Personal Loans** 



**Consumer Durable Loans** 





**Education Loans** 

**Two Wheeler Loans** 



**Gold Loans** 



Agri / Farmer Loans



**Tractor Loans** 



Loan against Property

capital and business loans.

For business professionals, the bank provides

a number of solutions including working





**Commercial Vehicle** 





**Micro Business Loans** 



**Professional Loans** 



**Business Banking** 



**Term Loans** 

**Comprehensive funded and** 

for Corporate customers

non-funded product solutions



**Working Capital Loans** 



Trade Finance, Forex & **CMS Solutions** 





# The Bank has a wide range of Current and Savings Account Offerings

#### **CURRENT ACCOUNTS:**

The Bank has multiple current account offerings doorstep banking, CMS solutions, best in class digital platforms etc, to cater to enterprises, entrepreneurs, start-up and professionals like Doctors / Chartered Accountants















#### SAVINGS ACCOUNTS:

The Bank offers savings accounts with attractive interest rates and multiple features including health benefits, doorstep banking, higher insurance limits which cater to different customer segments with specific offerings to women customers, senior citizens, minors, rural customers and salaried individuals in defence



Savings Account Rs. 25,000 AMB

Senior Citizen SA



FIRST Power SA



**Vishesh Savings Account** 



Savings Regular Rs. 10,000 AMB



Minor Savings Account



Honour FIRST Defence Account



Corporate Salary account with Debit card

The Bank also offers Term Deposits to individuals and corporate at attractive interest rates



# **Our Digital Initiatives**

Significant traction on electronic platforms





First to introduce FASTag

recharge via WhatsApp;

Payment for fuel and

green tax from FASTag

balances



94% Retail Digital Transactions



C

1 mn+ Credit cards issued since launch in January 2021



Ranked 6<sup>th</sup> Bharat Bill Payment System (BBPS): amongst 30 biller operating units



45% Retail SA sourced digitally



**1<sup>st</sup> Mover** in adoption of account aggregator framework



Voice-based payments, Launched UPI123 PAY for non-internet based UPI transactions & feature phone users.



8.5 mn+ FASTag issued since launch



Launched UFILL For fuel prepayment through UPI for an OMC



5. Product & Digital Innovations

### India's FIRST FASTAG with Triple Benefits – Toll, Fuel and Parking!





### Wealth Management: Easy to use Wealth Management Application

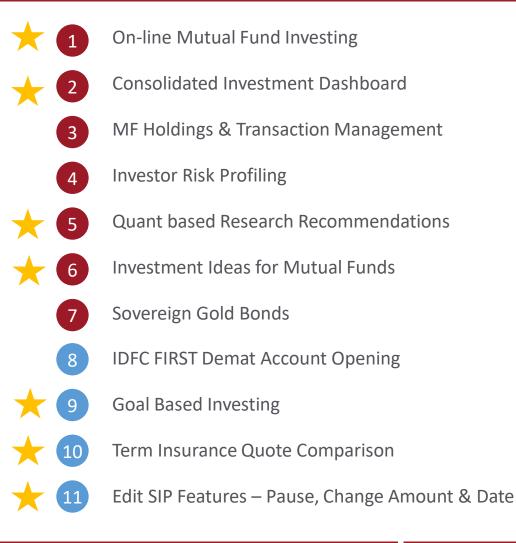
AUM of Wealth Management Business has grown 92% YoY to reach Rs. 6,693 crore as on June 30, 2022.

> Award winning Digital Investing Platform



Differentiators – Asia Pacific Banking Apps







Bank at a glance

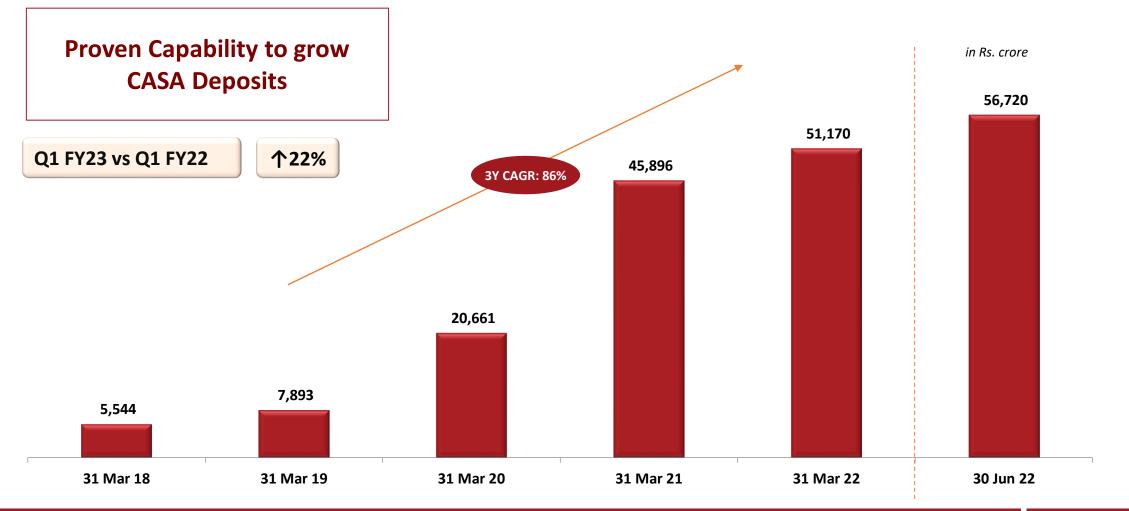
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# Deposits and Borrowings

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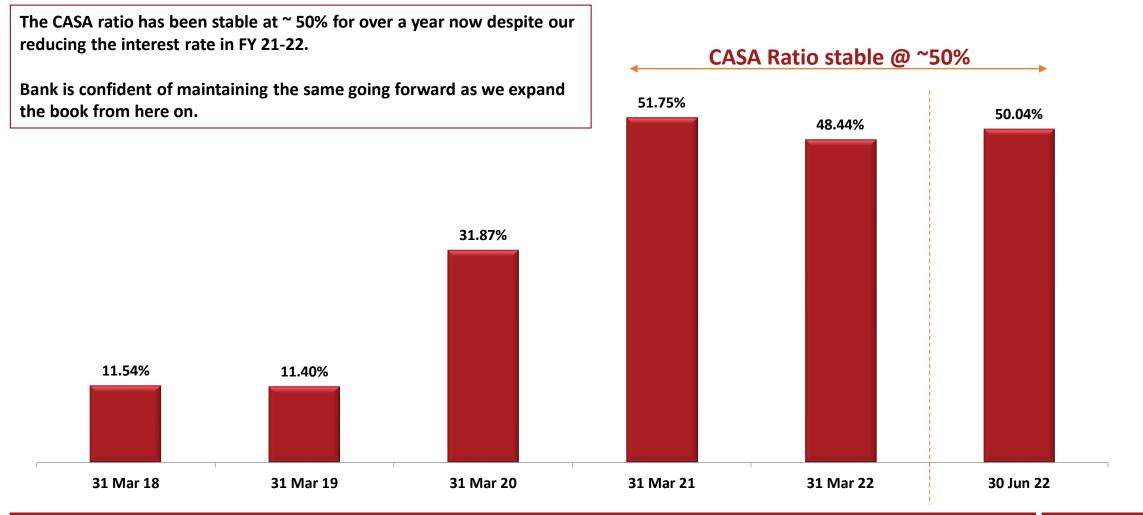
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### **Deposits: Strong growth in CASA Deposits**





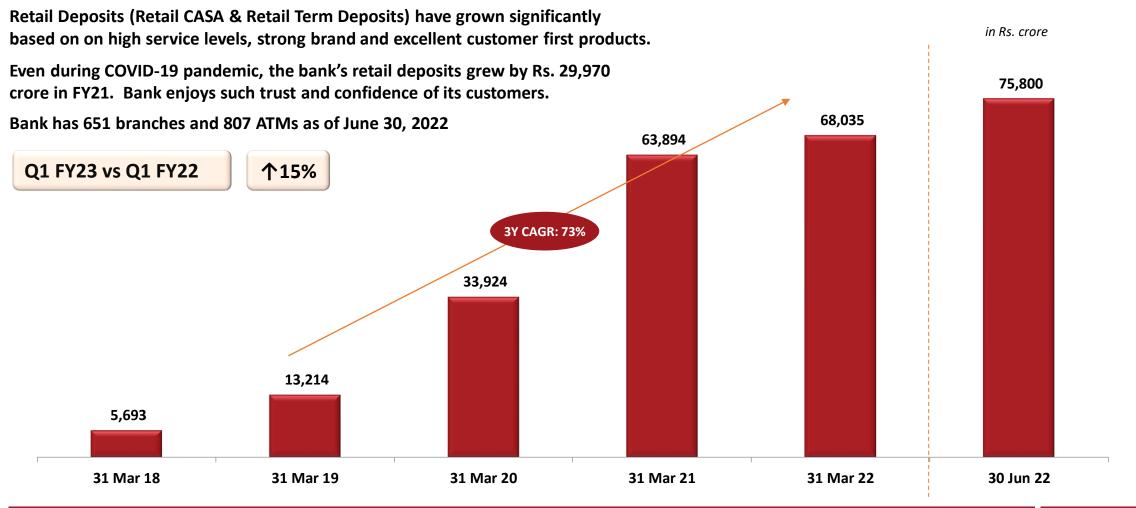
### **Deposits: CASA Ratio stable at ~ 50%**





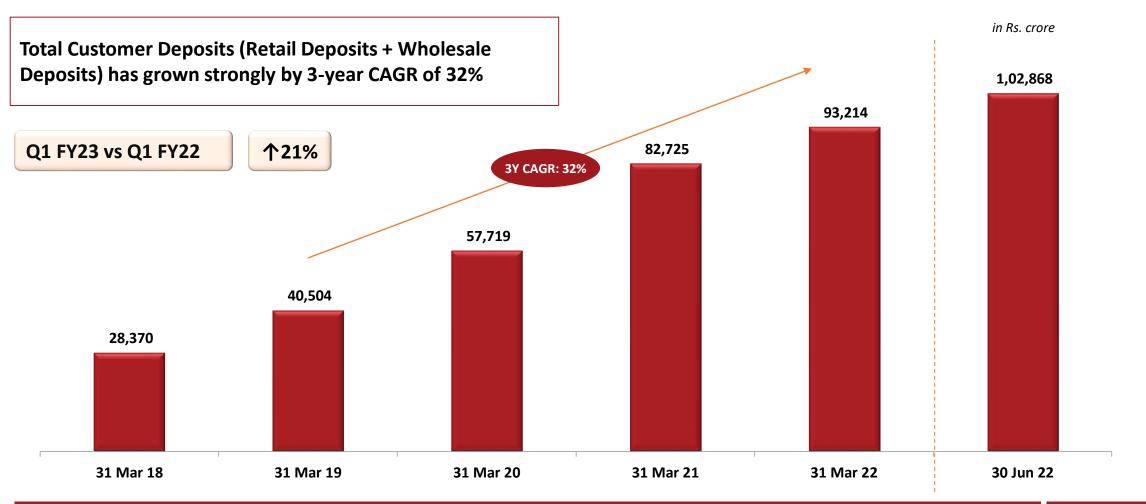
6. Deposits and Borrowings

# Deposits: Strong growth in Retail Deposits (Retail CASA + Retail Term Deposit)





### **Deposits: Strong growth in Total Customer Deposits**





#### 6. Deposits and Borrowings

# Summary of Deposits & Borrowings

In Rs. Crore	Jun-21	Mar-22	Jun-22	ΥοΥ%
Legacy Long Term Bonds	7,645	6,663	6,624	-13%
Legacy Infrastructure Bonds	9,487	9,111	7,958	-16%
Refinance	13,999	16,407	17,630	26%
Tier II Bonds	-	1,500	1,500	-
Other borrowings	7,131	5,701	5,315	-25%
Total Borrowings (A)	38,262	39,382	39,026	2%
CASA	46,439	51,170	56,720	22%
Term Deposits	38,453	42,044	46,148	20%
Total Customer Deposits (B)	84,893	93,214	1,02,868	21%
Certificate of Deposits (C)	6,419	12,420	10,481	63%
Money Market Borrowings (D)	10,168	13,580	16,662	64%
Borrowings + Deposits (A)+(B)+(C)+(D)	1,39,741	158,597	1,69,037	21%
CASA Ratio (%)	50.86%	48.44%	50.04%	
Average CASA Ratio (Quarterly)	50.26%	49.28%	46.97%	



# Legacy High Cost Borrowing continues to run down.

	Balance			Maturity				
In Rs. Cr	As on Jun-21	As on Jun-22	FY23	FY24	FY25	FY26	Beyond FY26	Rol (%)
Infrastructure Bonds	9,487	7,958	477	1,094	5,495	892	-	8.89%
Long Term Legacy Bonds	7,645	6,624	-	1,660	1,306	3,658	-	9.04%
Other Bonds	4,055	2,956	1,354	765	149	333	356	8.83%
Refinance	6,749	4,869	2,055	1,884	930	-	-	8.07%
Total	27,936	22,406	3,886	5,403	7,879	4,883	356	8.75%

High cost borrowing reduced by Rs. 5,530 crore during last one year

As we replace the balance high cost borrowings of Rs. 22,406 crore with our incremental cost of ~5-5.50%, it will add about ~Rs. 750-800 crore to the net interest income of the bank on an annualized basis in due course.



**Bank at a glance** 

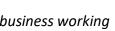
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# **Diversified Funded Assets**

**Composition of Funded Assets** Infrastructure Finance, 5% Home Loan , 11% **Corporate and others** , 22% Loan Against Property, 14% **Overall Funded Assets Commercial Finance**, (as on June 30, 2022) 8% Rs. 1,37,663 crore Wheels, 8% Credit Card, 2% **Digital, Gold Loan** and Others, 7% Consumer Loans, 14% **Rural Finance**, 10%

- Commercial Finance consists of Loans to small business owners and entrepreneurs through products like business installment loans, micro business loans, small business working capital, commercial vehicle, trade advances etc. with most loans < Rs. 5 crore.
- Funded Assets are net of IBPC.
- Corporate and Others include Security Receipts, Loans converted into Equity, PTC and RIDF.

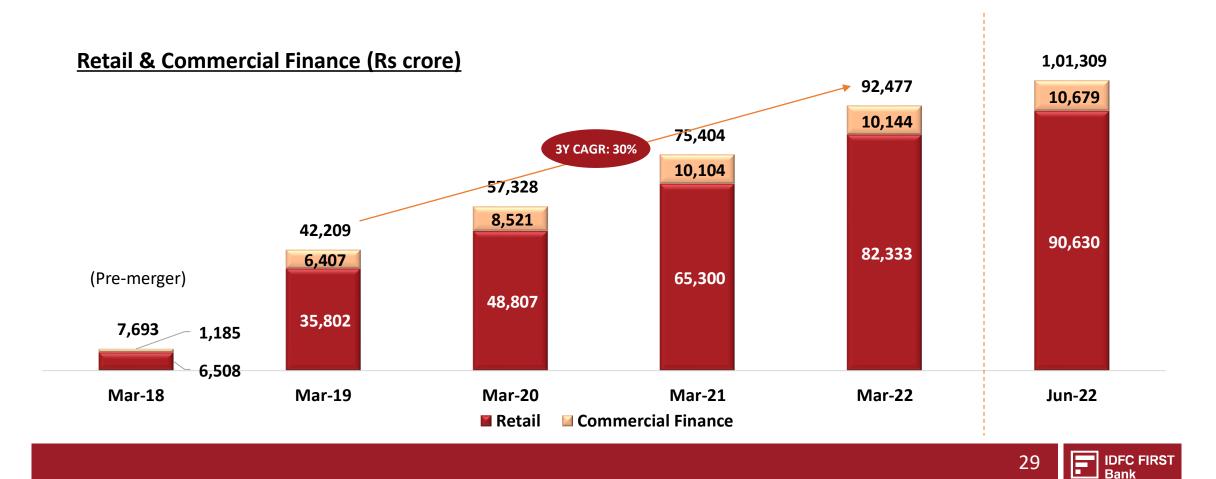


IDFC FIRST Bank

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#### 7. Funded Assets

The bank has developed deep specialisation in providing retail and commercial financing for over a decade with low NPA levels of Gross and Net NPA of ~2% and 1% respectively. (including the experience of both institutions put together)

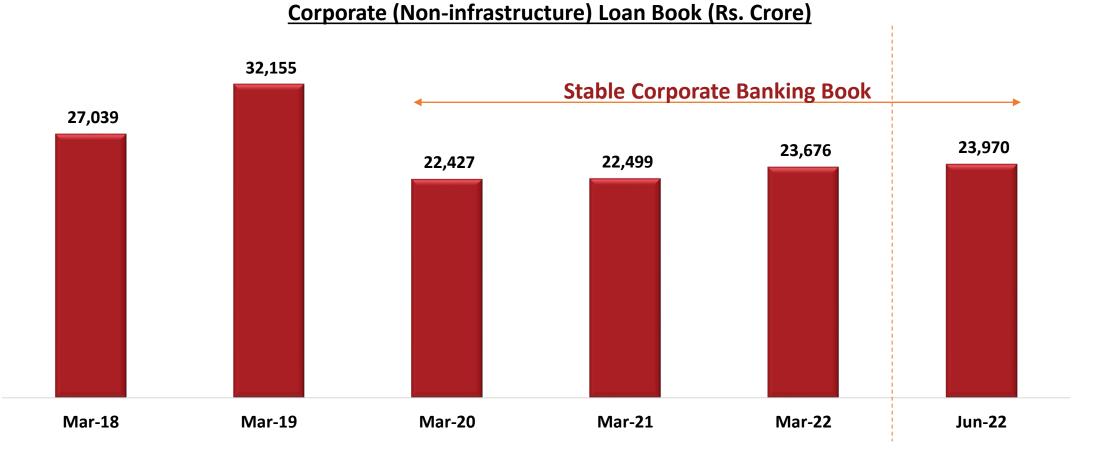


7. Funded Assets

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IDFC FIRST Bank

### Stable Corporate Banking Loan Book



- The Bank has brought down the legacy infrastructure financing portfolio from Rs. 22,710 crore at time of merger to Rs. 6,739 crore as on June 30, 2022
- Infrastructure financing book now consists only **4.9%** of the total funded assets down from **22%** at the time of merger.

# **Summary of Funded Assets**

Gross Funded Assets (In Rs. Crore) <sup>1</sup>	Jun-21	Mar-22	Jun-22	Growth YoY%
Retail Book	64,600	82,333	90,630	40%
- Home Loan	9,511	14,106	15,352	61%
- Loan Against Property	16,217	18,142	18,631	15%
- Wheels	9,185	9,703	11,359	24%
- Consumer Loans	13,843	17,355	19,679	42%
- Rural Finance	10,909	12,955	14,127	29%
- Digital, Gold Loan and Others	4,116	8,059	9,166	123%
- Credit Card	819	2,013	2,315	183%
Commercial Finance <sup>2</sup>	9,435	10,144	10,679	13%
Wholesale Funded Assets <sup>3</sup>	39,759	36,574	36,354	-9%
- Corporate	21,428	23,676	23,970	12%
- Infrastructure	10,346	6,891	6,739	-35%
- Others <sup>4</sup>	7,985	6,007	5,645	-29%
Total Gross Funded Assets	1,13,794	1,29,051	1,37,663	21%

#### Note:

1. The figures above are net of Inter-Bank Participant Certificate (IBPC) transactions; 2. Commercial Finance consists of Loans to small business owners and entrepreneurs through products like business installment loans, micro business loans, small business working capital, commercial vehicle, trade advances etc. with most loans < Rs. 5 crore; 3. Includes credit substitutes; 4. Others include Security Receipts, Loan converted into Equity, PTC and RIDF.

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Asset quality in retail and commercial finance lending is driven by 3 factors:

- Sourcing & Underwriting Quality
- Cheque bounce on presentation
- Collection Efficiency

(trends described in 8a) (trends described in 8b) (trends described in 8c)

The above indicators combine to result in the GNPA, NNPA and Provision requirements as demonstrated in subsequent slides.



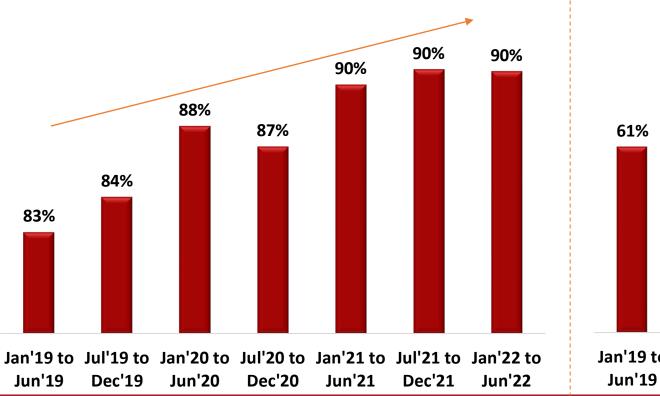
#### 8. Risk Management In Retail

# 8a. Improved quality of sourcing

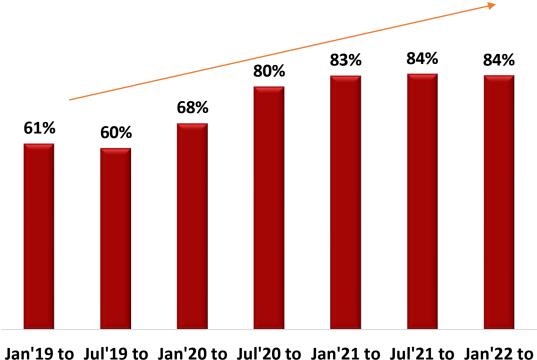
90% of customers are credit tested before we onboard them, as compared to 83% in 2019, indicating migration to safer credit profiles. We are able to afford it because of our reduced cost of funds over time.

Of the 90% customers who are credit tested, 84% have credit bureau score of > 700, compared to 61% in 2019, indicating higher quality of sourcing.

Increased % of customers with bureau score >700



Increasing % of Customers with Credit History



n'19 Dec'19 Jun'20 Dec'20 Jun'21 Dec'21 Jun'22

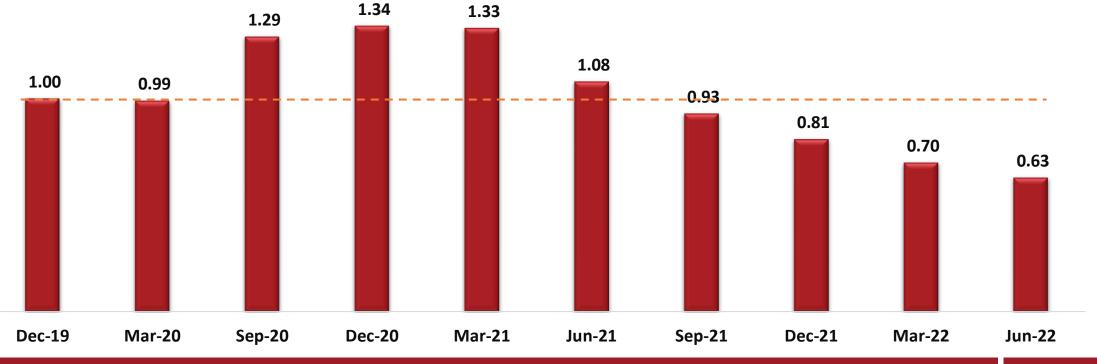


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## **8b. Reduced Cheque Bounce on Presentation**

The number of cheques returned on presentation after 1<sup>st</sup> month after booking is a direct indicator of asset quality. Such bounces on presentation have reduced by over 30% as compared to Dec-19 (Pre – COVID) Thus, the requirement for field collections have reduced, saving the bank in collection costs. The improved quality of sourcing will lead to lower delinquency and credit losses in future.



On trailing 12-month averages

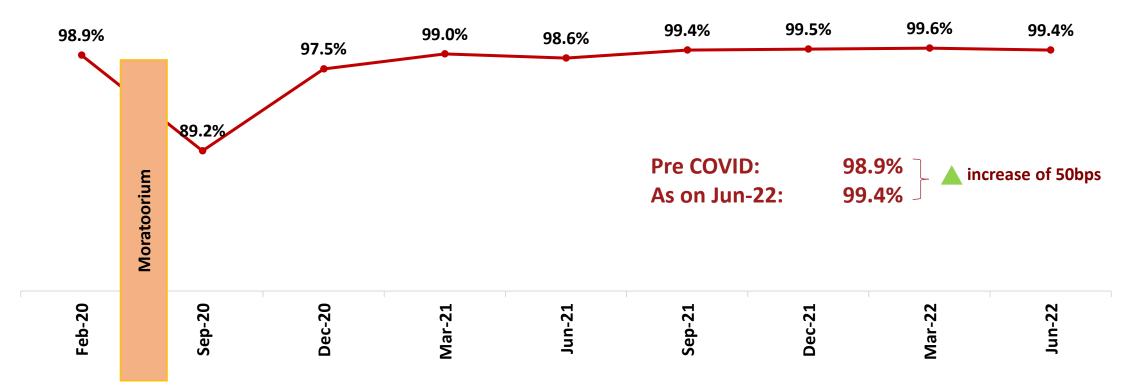
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## **8c. Increased Collection Efficiency Trend**

Post return of cheques, the collection team contacts customers. Here the indicator of success is collection efficiency. The collection efficiency in early-stage bucket (urban retail) has increased from 98.9% pre COVID to 99.4%, an increase of 50 bps, which will result in correspondingly reduced NPA and provisions going forward.

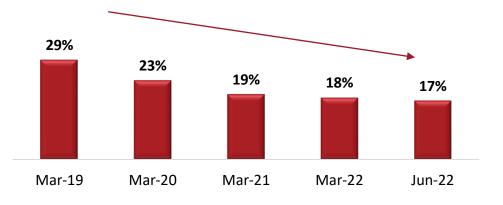


Similar experience of improvement is observed in the Rural financing also.

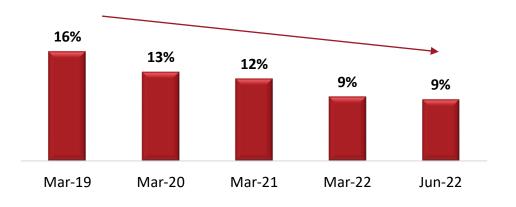
#### 8. Risk Management In Wholesale

## **Risk Management in Wholesale Banking**

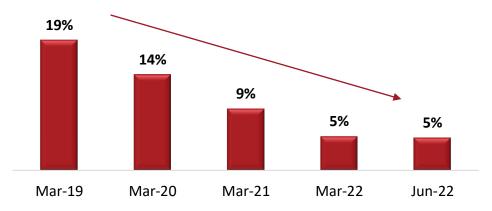
The Bank has reduced its exposure to corporate sector from 29% in Mar-19 to 17% in Jun-22



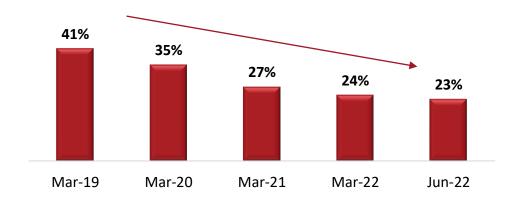
Also, the exposure to top 20 single borrowers reduced from 16% in Mar-19 to 9% in Jun-22



Similarly, the Bank has reduced its exposure to infrastructure sector from 19% in Mar-19 to 5% in Jun-22



Further, the exposure to top 5 industries also reduced from 41% Mar-19 to 23% in Jun-22 which has further strengthened the balance sheet.



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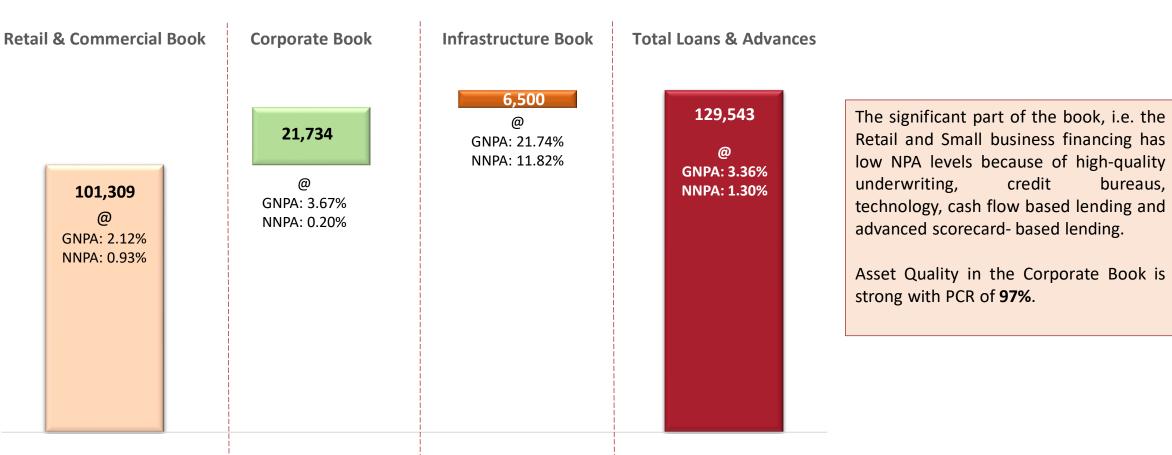
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## **Asset Quality Composition**

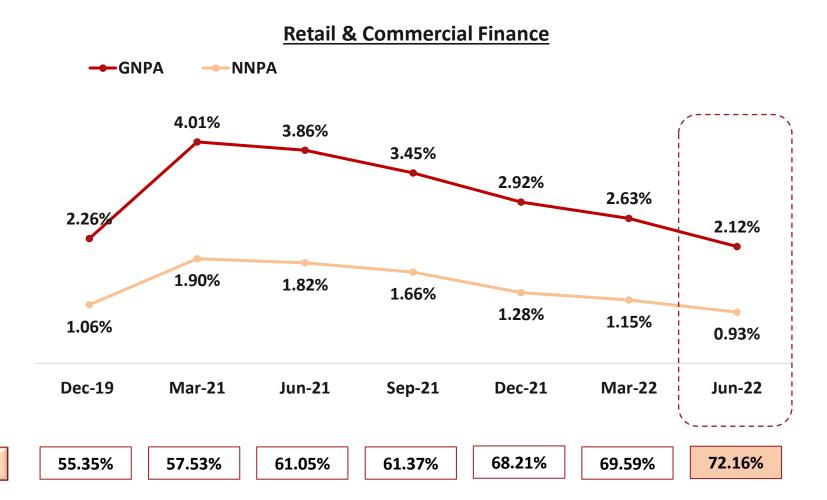


#### Advances (Rs. Crore)

9. Asset Quality



## **Retail & Commercial Finance – Asset Quality continues to improve**



Our portfolio tracking indicators (sourcing quality, bounces and collection %) indicate that our GNPA and NNPA is expected to remain range bound at <2% and <1% respectively.

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The fact that the NPA has quickly rationalised even after Covid demonstrates the resiliency of a diversified lending model which is cash flow based.

\*Includes technical write-offs

PCR%\*



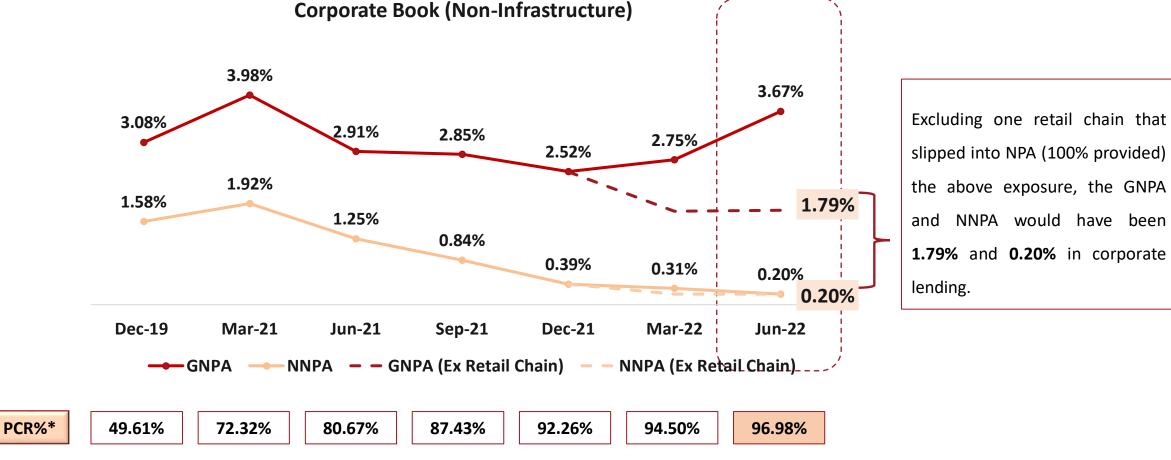
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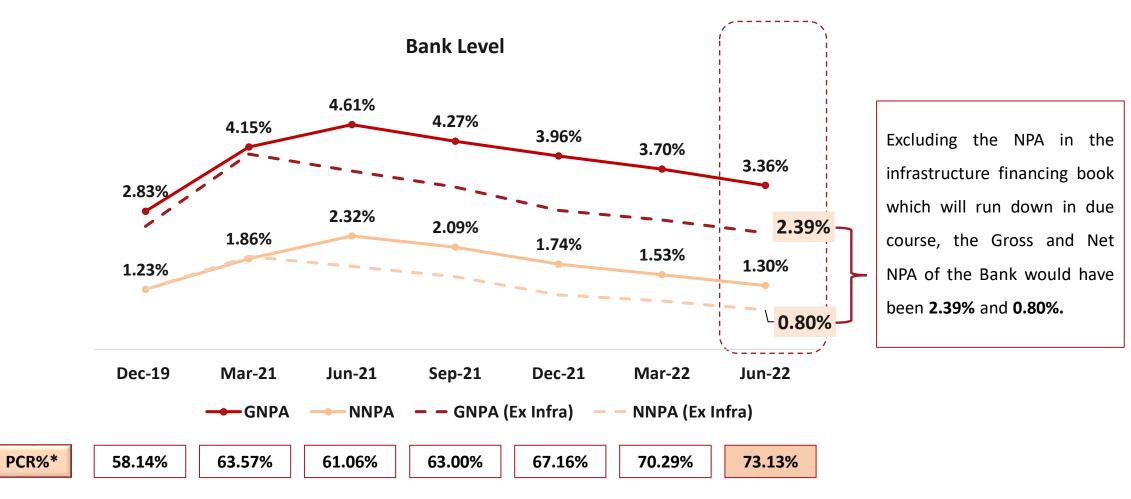
## **Corporate Book (Non-Infrastructure) - Asset Quality Trend**

We follow prudent underwriting, reduction of concentration risk, proper industry and customer selection processes for corporate credit.



<sup>\*</sup>Includes technical write-offs

## Bank level Asset quality continues to improve



\*Includes technical write-offs



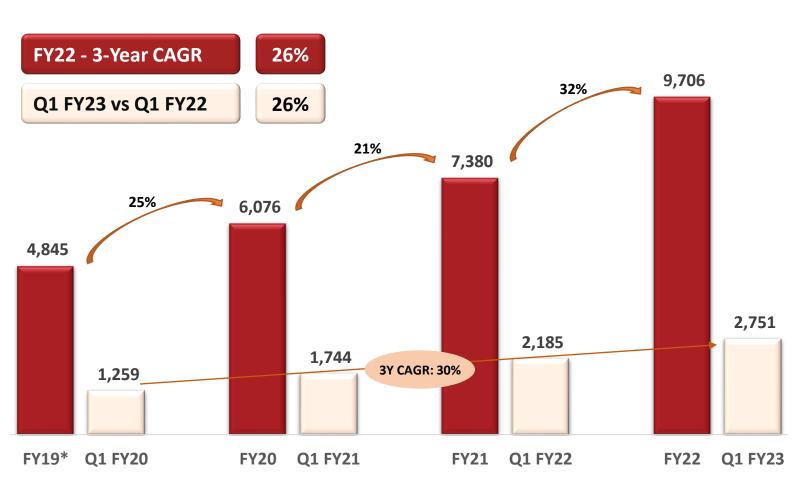
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#### **10.** Profitability

### **Strong rise in Net Interest Income**



Net Interest Income (In Rs. Crore)

NII has grown at a 3-Year CAGR of26%. We expect to sustain similargrowth in the foreseeable future.We expect to maintain NIM% ataround 6% during FY23.

\* H2-FY19 actual annualized



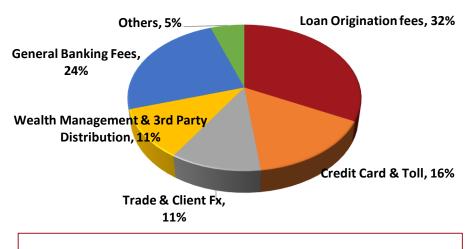
#### **10.** Profitability

### **Strong growth in Fee & Other Income**

FY22 – 3-Year CAGR 32% 2,691 66% Q1 FY23 vs Q1 FY22 100% 7% 33% 1,622 1,550 1,167 899 3Y CAGR: 41% 449 321 148 FY19\* Q1 FY20 FY20 Q1 FY21 FY21 Q1 FY22 FY22 Q1 FY23

Fee and Other Income (In Rs. Crore)

Fee Income Break up for Q1-FY23

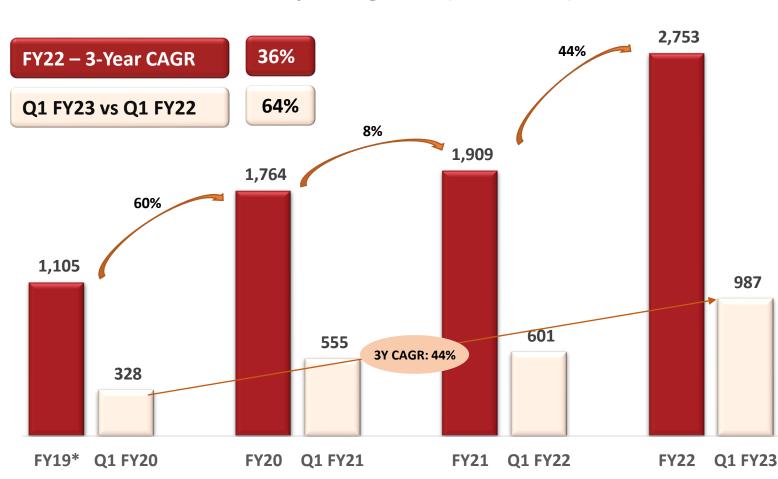


- The Bank has launched and scaled up many fee-based products in the last 3 years and would continue to do so.
- Many of these products are in the early stage of their lifecycle and have the potential to grow in significant way going forward.
- **91%** of the fee income & other income is from the retail banking operations which is granular and sustainable.



\* H2-FY19 actual annualized

### **Strong increase in Core Operating Profit**



#### **Core Operating Profit (In Rs. Crore)**

The core operating profit has grown at a 3 year CAGR of 36% against the overall 3 year loan book growth of 6%.

- Such strong outperformance of Operating Profit over the growth of loan book demonstrates the power of incremental profitability in the business model.
- We expect Core Operating profit to continue to rise from here based on strong operating leverage.

#### \* H2-FY19 actual annualized

Core Operating Profit = Net Interest Income + Fee and Other income - Operating Expenses - Trading gain



#### **10. Profitability**

## **Quarterly Income Statement**

In Rs. Crore	Q1 FY22	Q4 FY22	Q1 FY23	Growth (%) YoY
Interest Income	4,089	4,554	4,922	20%
Interest Expense	1,905	1,884	2,171	14%
Net Interest Income	2,185	2,669	2,751	26%
Fee & Other Income	449	841	899	100%
Trading Gain <sup>1</sup>	393	(9)	(44)	-111%
Operating Income	3,027	3,500	3,607	19%
Operating Income (Excl Trading Gain)	2,634	3,510	3,650	39%
Operating Expense	2,032	2,674	2,663	31%
Operating Profit (PPOP)	995	827	944	-5%
Operating Profit (Ex. Trading gain)	601	836	987	64%
Provisions <sup>1</sup>	1,872	369	308	-84%
Profit Before Tax	(877)	457	636	
Тах	(247)	114	162	
Profit After Tax	(630)	343	474	

1. As per the RBI guidelines dated 30th Aug, 2021, provisions/write-back for mark-to market depreciation on investments in AFS and HFT has been classified under "Other Income", prior period numbers are reclassed accordingly



### **Balance Sheet**

In Rs. Crore	Jun-21	Mar-22	Jun-22	Growth (%) (YoY)
Shareholders' Funds	20,170	21,003	21,485	7%
Deposits	91,312	1,05,634	1,13,349	24%
- CASA Deposits	46,439	51,170	56,720	22%
- Term Deposits	44,872	54,464	56,629	26%
Borrowings	48,430	52,963	55,688	15%
Other liabilities and provisions	9,075	10,581	10,044	11%
Total Liabilities	1,68,986	1,90,182	2,00,565	19%
Cash and Balances with Banks and RBI	9,774	15,758	10,761	10%
Net Funded Assets	1,08,628	1,24,075	1,32,555	22%
- Net Retail Funded Assets	72,472	91,093	1,00,094	38%
- Net Wholesale Funded Assets*	36,156	32,983	32,461	-10%
Investments	41,368	41,544	47,095	14%
Fixed Assets	1,298	1,361	1,456	12%
Other Assets	7,918	7,443	8,698	10%
Total Assets	1,68,986	1,90,182	2,00,565	19%

\*includes credit investments (Non-Convertible Debentures, RIDF, PTC, SRs and Loan Converted into Equity)



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## Capital Adequacy

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## Capital Adequacy Ratio is strong at 15.77% as on June 30, 2022

In Rs. Crore	Jun-21	Mar-22	Jun-22
Common Equity	19,460	20,199	20,821
Tier 2 Capital Funds	916	2,525	2,618
Total Capital Funds	20,376	22,724	23,439
Total Risk Weighted Assets	1,30,946	1,35,728	1,48,600
CET 1 Ratio (%)	14.86%	14.88%	14.01%
Total CRAR (%)	15.56%	16.74%	15.77%

- Capital Adequacy Ratio is including profits for Q1 FY23.
- Risk weight assets during the quarter includes the impact of increase in operational risk RWA which is done in the beginning of the financial year, and this impacted capital adequacy by 58 bps.
- The Bank is well capitalized for growth in future.

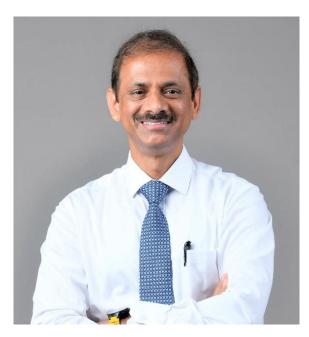


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## **Board of Directors: MD & CEO Profile**



Vaidyanathan aspires to create "a world-class bank Indian Bank which offers high-quality affordable and ethical banking for India". He left a Board level position at ICICI group in 2010 and bought shares of a small listed, loss making, real-estate financing NBFC with market cap of Rs. 780 crores. He did so by borrowing Rs. 78 crore, which he raised by pledging the purchased stock and his home as collateral for the leveraged buyout.

He changed the business model to financing micro and small entrepreneurs by use of technology with ticket sizes of \$100-\$100K, and raised fresh PE backed equity by demonstrating the proof of concept to investors. He renamed the company Capital First and became its Chairman and CEO.

He then turned the company around from losses of Rs. 30 crores (\$5m, 2010) to profit of Rs. 358 crore (\$ 50m, 2018). The share price of Capital First rose from Rs. 122 (2010) to Rs. 850 (2018) and the market cap increased >10 times from Rs. 780 crores (\$120 m, 2010) to Rs. 8200 crores (\$1.2 b, 2018). Per stock exchange filings, he bought the NBFC shares at Rs. 162 through leverage, and sold part of his holdings at Rs. 688 in 2017 to close the loan availed to purchase the shares.

Capital First's retail loan grew from Rs. 94 crores (\$14m, 2010) to Rs. 29,600 crores (\$4 b, 2018) with 7 million customers. Having built Capital First to scale, he looked out for a commercial banking license to convert it to a Bank. In 2018, opportunity struck in the form of an offer for merger from IDFC Bank. Post the merger, and took over as the MD and CEO of the merged bank, renamed IDFC First Bank. Since then he has increased retail and commercial finance book to Rs. 1,01,309 crores, increased NIM from 2.9% at merger to 5.9%, increased CASA from 8.7% to 50.0%, and turned the bank into profitability.

The vision of IDFC First Bank is "To build a world class bank in India, guided by ethics, powered by technology and be a force for social good."

Earlier, Vaidyanathan worked with Citibank from 1990-2000. He joined ICICI Group in 2000 and set up its retail banking business since inception, took the branch network to 1411, built a large CASA book, and built retail lending including mortgages, auto loans, and credit cards of Rs. 1.35 trillion (\$30 bn) by 2009. He joined the Board of ICICI Bank in 2006 at age 38 and became MD and CEO of ICICI Prudential Life Insurance Company at 41.

He has received many domestic and international awards notably CNBC Awaaz "Entrepreneur of the Year" 2020, "Most Inspirational Leveraged Management Buyout, India 2018" by CFI Awards, London, CNBC Asia's "Most Innovative Company of the Year" 2017, "Entrepreneur of the Year" at Asia Pacific Entrepreneurship Award 2016 & 2017, "Most Promising Business Leaders of Asia" by Economic Times. in 2016, Business Today - India's Most Valuable Companies 2016 & 2015, Economic Times 500 India's Future Ready Companies 2016, Fortune India's Next 500 Companies 2016, Dun & Bradstreet India's Top 500 Companies & Corporates 2016 & 2015, "Outstanding contribution to Financial Inclusion, India, 2017" from Capital Finance, London, "Most Promising Business Leaders of Asia" 2016 by Economic Times. He is an alumnus of Birla Institute of Technology and Harvard Business School (Advanced Management Program). He has run 23 half-marathons and 8 full marathons.

### **Board of Directors**



#### MR. SANJEEB CHAUDHURI – PART-TIME NON-EXECUTIVE CHAIRPERSON (INDEPENDENT DIRECTOR)

Mr. Sanjeeb Chaudhuri is a Board member and Advisor to global organizations across Europe, the US and Asia. He has most recently been Regional Business Head for India and South Asia for Retail, Commercial and Private Banking and also Global Head of Brand and Chief Marketing Officer at Standard Chartered Bank. Prior to this, he was CEO for Retail and Commercial Banking for Citigroup, Europe, Middle East and Africa. He is an MBA in Marketing and has completed an Advanced Management Program.



#### MR. AASHISH KAMAT - INDEPENDENT DIRECTOR

Mr. Aashish Kamat has over 32 years of experience in the corporate world, with 24 years being in banking & financial services & 6 years in public accounting. He was the Country Head for UBS India, from 2012 until his retirement in January 2018. Prior to that he was the Regional COO/CFO for Asia Pacific at JP Morgan based out of Hong Kong. Before moving to Hong Kong, he was in New York, where is was the Global Controller for the Investment Bank (IB) at JP Morgan in New York; & at Bank of America as the Global CFO for the IB, and, Consumer and Mortgage Products. Mr. Kamat started his career with Coopers & Lybrand, a public accounting firm, in 1988 before he joined JP Morgan in 1994.



#### DR. (MRS.) BRINDA JAGIRDAR - INDEPENDENT DIRECTOR

Dr. (Mrs.) Brinda Jagirdar, is an independent consulting economist with specialization in areas relating to the Indian economy and financial intermediation. She is on the Governing Council of Treasury Elite, a knowledge sharing platform for finance and treasury professionals. She retired as General Manager and Chief Economist, SBI, based at its Corporate Office in Mumbai. She has a brilliant academic record, with a Ph.D. in Economics from the Department of Economics, University of Mumbai, M.S. in Economics from the University of California at Davis, USA, M.A. in Economics from Gokhale Institute of Politics and Economics, Pune and B.A. in Economics from Fergusson College, Pune. She has attended an Executive Programme at the Kennedy School of Government, Harvard University, USA and a leadership programme at IIM Lucknow.



### **Board of Directors**



#### **MR. HEMANG RAJA - INDEPENDENT DIRECTOR**

Mr. Hemang Raja, is an MBA from Abeline Christian University, Texas, with a major in finance. He has also done an Advance Management Program (AMP) from Oxford University, UK. He has vast experience in the areas of Private Equity, Fund Management and Capital Markets in companies like Credit Suisse and Asia Growth Capital Advisers in India as MD and Head - India. He has served on the executive committee of the board of the National Stock Exchange of India Limited; also served as a member of the Corporate Governance Committee of the BSE Limited.



#### **MR. PRAVIR VOHRA - INDEPENDENT DIRECTOR**

Mr. Pravir Vohra is a postgraduate in Economics from St. Stephen's College, University of Delhi & a Certified Associate of the Indian Institute of Bankers. He began his career in banking with SBI where he worked for over 23 years. He held various senior level positions in business as well as technology within the bank, both in India & abroad. The late 1990s saw Mr. Vohra as Vice President in charge of the Corporate Services group at Times Bank Ltd. In January 2000, he moved to the ICICI Bank group where he headed a number of functions like the Retail Technology Group & Technology Management Group. From 2005 till 2012 he was the President and Group CTO at ICICI Bank.



#### MR. S GANESH KUMAR - INDEPENDENT DIRECTOR

Mr. S Ganesh Kumar was the Executive Director of the Reserve Bank of India. He was with the Reserve Bank of India for more than three decades. His most recent responsibilities included the entire gamut of Payment and Settlement Systems, creation and development of strategic plans for the Bank and to take care of the external investments and manage the foreign exchange reserves with the central bank. Mr. Kumar is a post graduate in Management having experience in varied fields such as marketing, market research, banking, finance, law, and Information Technology.



### **Board of Directors**



#### MR. AJAY SONDHI - NON-EXECUTIVE NON INDEPENDENT DIRECTOR

Mr. Ajay Sondhi, is a 2017 Fellow, Harvard Advanced Leadership Initiative, MBA - Finance from JBIMS, Mumbai University, and B.A. in Economics (Honors) from St. Stephens College, Delhi University. He is a seasoned Financial Services and Board professional with extensive Indian and global experience. Most recently he was Founder & CEO of Sentinel Advisors Pte Ltd, Singapore, a boutique business and strategy advisory firm. He was previously MD and Regional Manager for PWM at Goldman Sachs, Singapore. He has had a long career in banking, and has held several senior leadership roles in the industry in India and overseas.



#### DR. JAIMINI BHAGWATI - NON-EXECUTIVE NON INDEPENDENT DIRECTOR

Dr. Jaimini Bhagwati is a former IFS officer, economist and foreign policy expert. He received his PhD in Finance from Tufts University, USA. He did his Master's in Physics from St Stephen's College, Delhi and a Master's in Finance from the Massachusetts Institute of Technology, USA. He was the High Commissioner to the UK and Ambassador to the European Union, Belgium and Luxembourg. Dr. Bhagwati has served in senior positions in the Government of India, including in foreign affairs, finance and atomic energy. In his earlier role at the World Bank, he was a specialist in international bond and derivatives markets and was the RBI chair professor at ICRIER. He is currently a Distinguished Fellow at a Delhi based think-tank called the Centre for Social and Economic Progress (CSEP).



#### MR. VISHAL MAHADEVIA - NON-EXECUTIVE NON INDEPENDENT DIRECTOR

Mr. Vishal Mahadevia joined Warburg Pincus in 2006 & is a member of the firm's executive management group. Previously, he was a Principal at Greenbriar Equity Group, a fund focused on private equity investments in the transportation sector. Prior to that, Mr. Mahadevia worked at Three Cities Research, a New York-based PE fund, & as a consultant with McKinsey & Company. He received a B.S. in economics with a concentration in finance & B.S. in electrical engineering from the University of Pennsylvania.

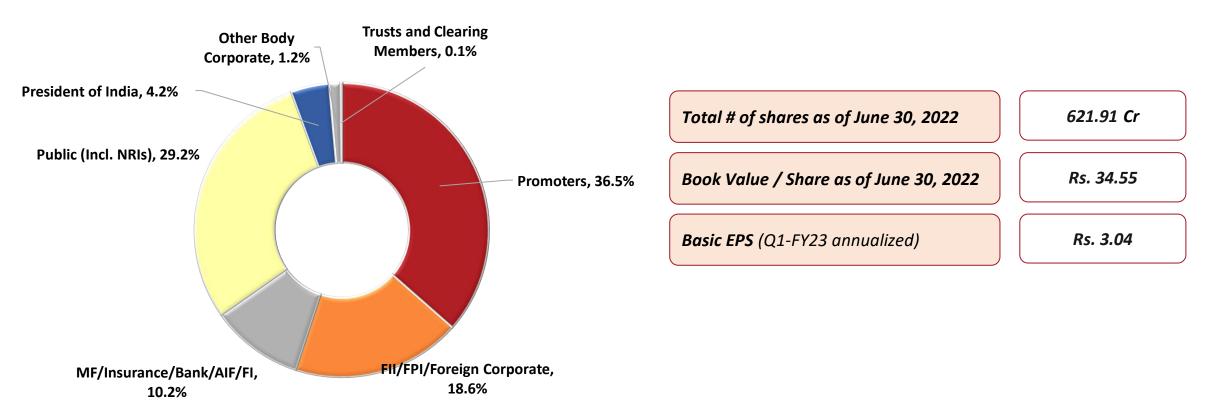


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## **FIRST Compass at IDFC FIRST Bank**

## 2022 Highlights

#### 14. FIRST Compass (ESG)

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## **FIRST Compass at IDFC FIRST Bank** 2022 Highlights



#### ✓ Financial Inclusion - Serving + 6 million customers across 70,000 villages/towns across the country and 75% of borrowers are women

- ✓ Micro-loans to borrowers through the Joint Liability Groups (JLGs) framework
- Sustainable livelihood Affordable housing, Health & sanitation loans (Suvidha Shakti Loans) for 'transforming lives' initiative across rural banking
- Financial Literacy campaign Created awareness about our financial products and services in 11 regional languages with an aim to provide good financial practices
- ✓ Strong voluntary focus on CSR activities (Last 3 years: INR 41.27 Cr. CSR voluntary spent )
- ✓ MSME Lending MSME loans with no collateral requirement and a doorstep collection policy
- Digital Payment solutions and access to credit for rural customers
- Employee Development, welfare initiatives & learning
   Rewards: Best in class covid welfare scheme launched
   for employees during pandemic, Employee wellness
   programs for mental & physical wellbeing, etc.
- ✓ Awarded as Social Impact Bank of the Year 2022 Received from the European



- ✓ Green buildings & LEED building IGBC certification & LEED Certified Gold Standard for some of our offices
- EV Financing Lending to environmentfriendly sectors
- Digitisation and automation to adopt paperless journey
- Tree planting Total 25,000 saplings planted for new accounts opened during (FY 2021-22)
- Adopted motion sensors for lights and lamps and introduced Internet of Things (IoT) in our air conditioning systems
- Waste segregation methods for dry and wet waste
- ✓ Best Sustainable Banking Strategy Award Received from CFI
- Received Water.org & Sa-Dhan Awards, 2021
- Best Consumer Digital Bank in India, 2021 -Received from Global Finance Magazine



- ✓ Strong Board Structure:
  - Non-Executive Directors (NED): 90%
  - Diverse skill sets: 40% specialized in IT/cyber security
  - Board Committees: majority members are independent
  - Each of the management committee is mapped to Board Committee
  - Independent Board Chair
  - Quarterly Board Committee engagement
  - Dynamic & engaged board: Average board age 61 years
  - 100% average board attendance (FY2021-22)
- ✓ ISO 270001
- $\checkmark\,$  Strong focus on Fraud risk management
- $\checkmark\,$  Stringent credit policy and provisioning policy
- $\checkmark\,$  Strong Capital adequacy, LCR, PCR, credit rating
- ✓ Rigor on transparency
- ✓ No political contributions
- ✓ Strong risk management framework
- ✓ Strong Vigilance Mechanism
- ✓ Best Corporate Governance, India 2022 Received from World Finance Organisation



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#### 15. Awards & Recognition

### **Awards and Recognition**



Best Payments & Collections Solution Award 2021 - Asset Asian Awards Best Innovative Payment Solution - Phi Commerce Best Consumer Digital Bank in India – 2021 - Global Finance Magazine Best Wealth management provider for Digital CX - Digital CX Excellence in User Experience – Website - Digital CX Asia Private Banking Award - Asia Money Best BFSI Brands in Private Bank Category - ET BFSI Best Corporate Governance, India 2022 - World Finance Corporation Most Trusted Brands of India 2021 - CNBC TV18 Most Harmonious Merger Award - The European Social Impact Bank of the Year 2022 - The European Most Innovative Digital Transformation Bank 2022 - The European Most Innovative Banks - IFTA 2021 Most Trusted Companies Awards 2021 - IBC Most Promising Brand Awards 2022 - ET BFSI Outstanding Digital CX – Internet Banking (WM) - Digital CX **ET Most Inspiring CEO Award** - by Economic Times



# **IDFC FIRST Bank**



We are building a world class bank with:

- Highest levels of corporate governance
- Stable balance sheet growth of ~20-25%,
- Robust asset quality of GNPA less than 2% and net NPA of < 1%
- High teens ROE
- Contemporary technology and
- High levels of Customer Centricity.



## Disclaimer

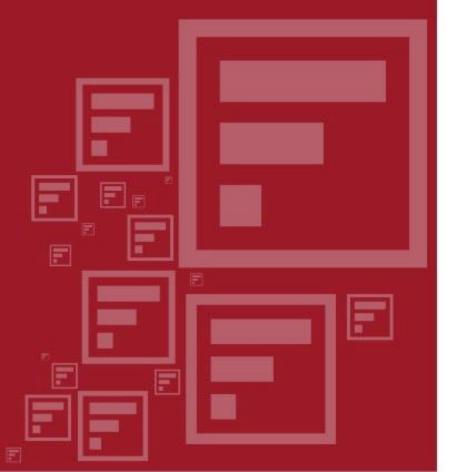
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## THANK YOU



# We are happy to say that the Bank is performing well on the guidances given at the time of the merger.

Annexure 1

	Particulars	Dec-18 (At Merger)	Guidance for FY24-FY25	Jun-22 Latest quarter
$\left[ \right]$	Net-worth (Share Capital and Reserves & Surplus)	Rs. 18,376 Cr		Rs. 21,485 Cr
	CET – 1 Ratio	16.14%	>12.5 %	14.01%
	Capital Adequacy (%)	16.51%	>13.0 %	15.77%
	CASA Deposits	Rs. 5,274 Cr		Rs. 56,720 Cr
	CASA as a % of Deposits (%)	8.68%	30% (FY24), 50% thereafter	50.04%
	Average CASA Ratio (%)	8.39%		46.97%
	Branches (#)	206	800-900	651
	CASA + Term Deposits<5 crore (% of Customer Deposits)	39%	85%	83%
	Certificate of Deposits	17%	<10% of liabilities	6%
	Quarterly Avg. LCR (%)	123%	>110%	128%

Some new guidance has been included for greater clarity. No guidance given at the time of the merger has been amended -- No guidance provided earlier for these parameters

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# We are happy to say that the Bank is performing well on the guidances given at the time of the merger.

Particulars	Dec-18 (At merger)	Guidance for FY24-FY25	Jun-22 Latest quarter
Retail and Commercial Finance (Net of IBPC)	Rs. 36,927 Cr	Rs. 100,000 Cr	Rs. 1,01,309 Cr (37%)
Retail and Commercial Finance as a % of Total Funded Assets	35%	70%	74%
Wholesale Funded Assets <sup>1</sup>	Rs. 56,770 Cr	< Rs. 40,000 Cr	Rs. 30,709 Cr (-3%)
- of which Infrastructure loans	Rs. 22,710 Cr	Nil in 5 years	Rs. 6,739 Cr (-35%)
Top 10 borrowers as % of Total Funded Assets (%)	12.8%	< 5%	3.5%
GNPA (%)	1.97%	2-2.5%	3.36%
NNPA (%)	0.95%	1.1.2%	1.30%
Provision Coverage Ratio <sup>3</sup> (%)	53%	~70%	73%
Net Interest Margin (%)	3.10%	5-5.5%	5.89%
Cost to Income Ratio <sup>2</sup> (%)	81.56%	55%	72.95%
Return on Asset (%)	-3.70%	1.4-1.6%	0.97%
Return on Equity (%)	-36.81%	13-15%	8.96%

1. Excluding Security Receipts, Loan converted into Equity, RIDF and PTC.

2. Excluding Trading Gains

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3. Including technical write-offs.

Earnings for Dec-18 and Jun-22 are for the quarter. ()brackets represent YoY growth. Retail and commercial finance book and Wholesale Funded assets are net of Inter Bank Participation Certificate.



## Annexure 2

Since the business model of Capital First is an important part of the business being built in the merged bank, the brief history and the progress of Capital First is being provided for ready reference to investors.

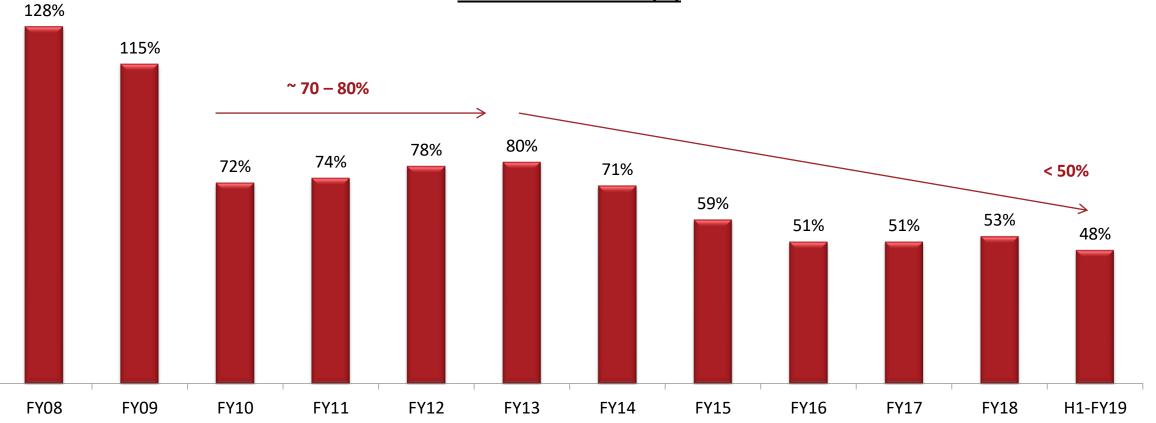


## Successful Trajectory of Growth and Profits at Capital First

This page is an extract from Capital First investor Presentation of September 2018, which is the last quarter prior to merger. Presented here to demonstrate the capability of the core loan book and the track record of growth and profitability.

Annexure 2

The Cost to Income ratio, which was high at ~130% in the early stages of the company, reduced to <50% once the business model stabilized over the years.



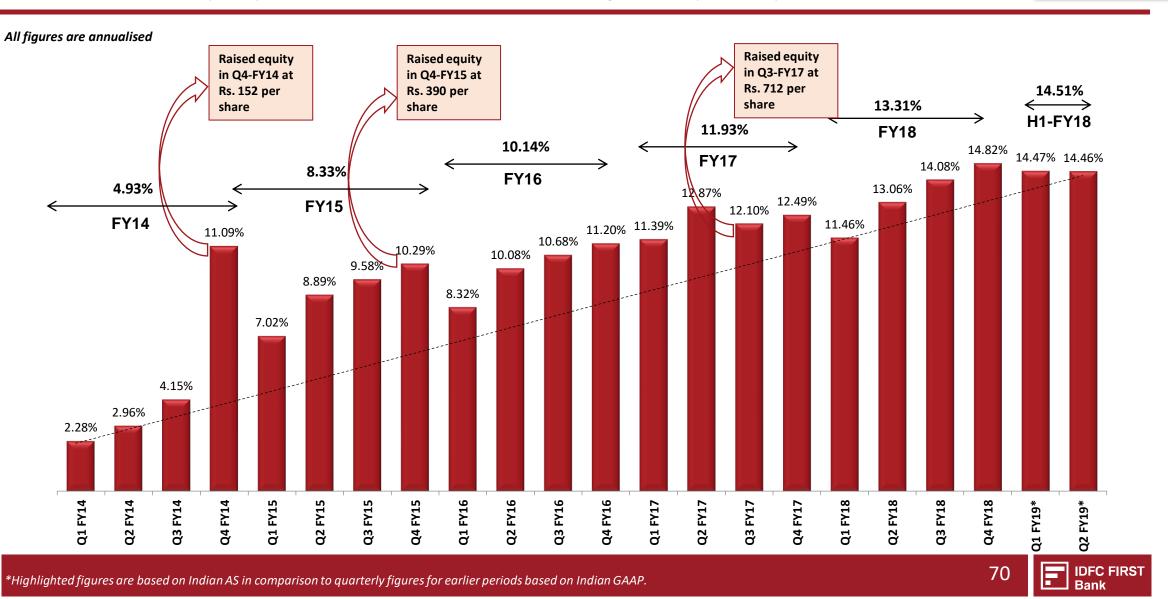
Cost to Income ratio (%)



## Capital First: the Return on Equity continuously improved over the quarters...

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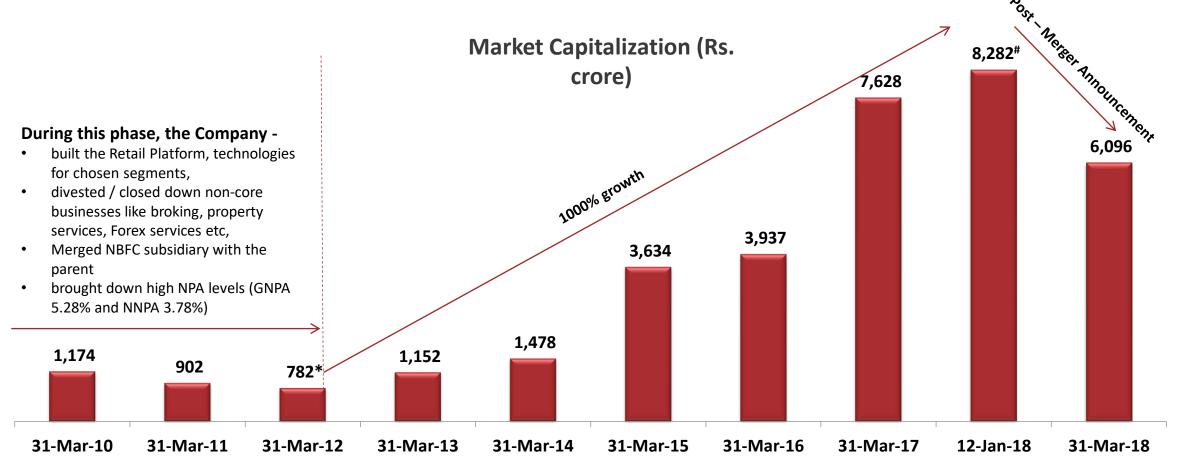
Annexure 2



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Annexure 2



\* Market Cap as on 31-March-2012, the year of Management Buyout

# Market Cap on the day before the announcement of merger with IDFC Bank (Jan 13, 2018).



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